TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2022

PREPARED FOR:

THE MAX FOUNDATION 1107 NE 45TH 230 SEATTLE, WA 98105

PREPARED BY:

CLARK NUBER, PS 10900 NE 4TH STREET, SUITE 1400 BELLEVUE, WA 98004

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2023.

Form 8879-TF

IRS e-file Signature Authorization for a Tax Exempt Entity

or calendar year 2022, or fiscal year beginning	, 2022, and ending

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879TE for the latest information.

Name of filer EIN or SSN THE MAX FOUNDATION 91-1893957

Name and title of officer or person subject to tax

PATRICIA M. PEARCE

CFO & VP, ADMINISTRATION

Part I Type of Return and Return Information
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Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a	Form 990 check here	X	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)		1b	5,512,677.
2a	Form 990-EZ check here		b	Total revenue, if any (Form 990-EZ, line 9)		2b	
За	Form 1120-POL check here		b	Total tax (Form 1120-POL, line 22)		3b	
4a	Form 990-PF check here		b	Tax based on investment income (Form 990-PF, Part V, line 5)		4b	
5a	Form 8868 check here		b	Balance due (Form 8868, line 3c)		5b	
6a	Form 990-T check here			Total tax (Form 990-T, Part III, line 4)		6b	
7a	Form 4720 check here			Total tax (Form 4720, Part III, line 1)		7b	
8a	Form 5227 check here		b	FMV of assets at end of tax year (Form 5227, Item D)		8b	
9a	Form 5330 check here		b	Tax due (Form 5330, Part II, line 19)		9b	
10a	Form 8038-CP check here		b	Amount of credit payment requested (Form 8038-CP, Part III,	line 22)	10b	
Part	II Declaration and S	ignatu	ıre	Authorization of Officer or Person Subject to Tax	{		
Jnder	penalties of perjury, I declare the	at X	l ar	n an officer of the above entity or I am a person subject to t	ax with resp	ect to (n	ame
of entit	v)			(FIN) and	that I have	examine	ed a copy of the

2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

Р	IN:	check	one	box	only

check one box only		
X I authorize CLARK NUBER, PS	to enter my PIN 83957	
ERO firm name	Enter five numbers, b do not enter all zeros	

as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Certification and Authentication Part III

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

91494094016 Do not enter all zeros

Date

I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

JENNIFER BECKER HARRIS ERO's signature

08/03/23

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2022)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

For th	e 2022 calendar year, or tax year beginning and end	ıng			
Check if applicab	C Name of organization		D Employer identif	fication numb	er
Addre	ge THE MAX FOUNDATION				
Name	ge Doing business as		91-1893957	1	
Initial returr Final returr	Number and street (or P.U. box it mail is not delivered to street address) 1107 NE 45TH 230	m/suite	E Telephone number 425-778-866		
termi ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	Į	5,610,422.
Amer	nded CEATHTE WA 98105		H(a) Is this a group		7 7
returi Appli					es X No
tion pend	SAME AS C ABOVE		for subordinate		·
			H(b) Are all subordinates		es No
	tempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527	If "No," attach		ructions
Webs			H(c) Group exempti		
	f organization: X Corporation Trust Association Other	L Year	of formation: 1997	M State of lega	domicile: WA
Part I	Summary				
₀ 1	Briefly describe the organization's mission or most significant activities: WE ARE ON		SION TO		
2 3 4	ACCELERATE HEALTH EQUITY BY DELIVERING MEDICATION, TECHNOLOGY,	AND			
E 2	Check this box if the organization discontinued its operations or disposed of	of more	than 25% of its net as	ssets.	
§ 3	Number of voting members of the governing body (Part VI, line 1a)		3		8
	Number of independent voting members of the governing body (Part VI, line 1b)		4		7
ชี ก 5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)				22
6	Total number of volunteers (estimate if necessary)				626
5 6 7 a	Total unrelated business revenue from Part VIII, column (C), line 12			1	0.
۲ (۱	Net unrelated business taxable income from Form 990-T, Part I, line 11			+	0.
+-	Net unrelated business taxable income nonitronii 990-1, Fait I, line 11	· · · · · · · · · · · · · · · · · · ·	Prior Year		nt Year
	Ocal-Stations and seconds (Dect.) (III. Sec. 41)	-	1,018,778,	+	1,103,879.
8 8	Contributions and grants (Part VIII, line 1h)		· · · · · ·	+	
9	Program service revenue (Part VIII, line 2g)		3,900,915.	+	4,451,139.
9 10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		-1,103,		9.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	📙	-69,711.	+	-42,350.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		4,848,879.		5,512,677.
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		532,668.	•	563,864.
14	Benefits paid to or for members (Part IX, column (A), line 4)		0.		0.
, 15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		2,670,391.	.	2,810,058.
N I	Professional fundraising fees (Part IX, column (A), line 11e)		0.		0.
<u> </u>	Total fundraising expenses (Part IX, column (D), line 25) 610, 258				
17 اذ	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,864,715.		2,430,550.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,067,774.		5,804,472.
19			-218,895,		-291,795.
	Revenue less expenses. Subtract line 18 from line 12		ginning of Current Year	+	f Year
مر م	Total access (Dark V. Bara 40)		-	+	
20 21	Total assets (Part X, line 16)	··	2,817,836,		390 063
21	Total liabilities (Part X, line 26)		306,391,	1	390,062.
<u> </u>	Net assets or fund balances. Subtract line 21 from line 20		2,511,445.	· I	2,219,650.
Part II					
•	alties of perjury, I declare that I have examined this return, including accompanying schedules and		•	ny knowledge an	a belief, it is
e, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of which p	oreparer	has any knowledge.	Allanc+ 1	10:31
	Patricia M. Pearce			August 4	1 10.31 /
gn	Signature of officer D25F0634D5804C7		Date		
re	PATRICIA M. PEARCE, CFO & VP, ADMINISTRATION				
	Type or print name and title				
	Print/Type preparer's name Preparer's signature		Oate Check	PTIN	
id	JENNIFER BECKER HARRIS JENNIFER BECKER HARRIS	0.8	3/03/23 if self-emplo	oved P001833	358
eparer	Firm's name CLARK NUBER, PS	I	Firm's EIN	91-1194016	
e Only	Firm's address 10900 NE 4TH STREET, SUITE 1400		THIIIS LIN		
o only	BELLEVUE, WA 98004		Dhone no 42	5-454-4919	
	· · · · · · · · · · · · · · · · · · ·		Pilotte IIo. 42		
ay the l	RS discuss this return with the preparer shown above? See instructions			X Ye	s No

Form	1990 (2022) THE MAX FOUNDATION	91-1893957	Page 2
	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	AT THE MAX FOUNDATION WE BELIEVE THAT ALL PEOPLE LIVING WITH CANCER		
	SHOULD BE ABLE TO ACCESS HIGH IMPACT MEDICINES, THAT GEOGRAPHY SHOULD		
	NOT DICTATE ONE'S DESTINY, AND THAT EVERYONE SHOULD BE ABLE TO STRIVE		
	FOR HEALTH WITH DIGNITY AND HOPE. WE ARE ON A MISSION TO ACCELERATE		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	_	Yes 🗓 No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		∕es 🗓 No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as m	neasured by expens	ses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others	, the total expense	s, and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$3,366,539. including grants of \$563,864.) (Revenue	e\$4	,451,138.
	A KEY FOCUS OF THE MAX FOUNDATION IS EXPANDING HUMANITARIAN ACCESS TO		
	INNOVATIVE TREATMENTS FOR CANCER AND OTHER CRITICAL ILLNESSES IN		
	LOW-AND MIDDLE-INCOME COUNTRIES. DONATIONS OF HIGH IMPACT PRODUCTS FROM		
	DRUG MANUFACTURERS ARE RECEIVED BY OUR SUPPORT ORGANIZATION, MAXAID,		
	AND CHANNELED TO INDIVIDUAL PATIENTS VIA OUR NETWORK OF HEALTHCARE		
	PROVIDERS AND CANCER TREATMENT CENTERS. THIS ACCESS TO MEDICINES IS		
	ENABLED THROUGH OUR PATIENT-CENTERED TREATMENT ACCESS MODEL KNOWN AS		
	MAX ACCESS SOLUTIONS. OUR PRIMARY CLIENT IS A PATIENT WHO IS TREATED BY		
	ONE OF OUR PARTNER PHYSICIANS, DIAGNOSED WITH A SPECIFIC CANCER OR		
	CRITICAL ILLNESS, AND PRESCRIBED A MEDICATION FOR WHICH THE ONLY		
	AVAILABLE FORM OF ACCESS IS A HUMANITARIAN CHANNEL THROUGH MAX ACCESS		
	SOLUTIONS. WE USE A SOPHISTICATED WEB-ENGINE PLATFORM DEVELOPED		
4b	(Code:) (Expenses \$) (Revenue	e\$	
4c	(Code:) (Expenses \$ including grants of \$) (Revenue)	e\$	
4d			
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 3,366,539.		

Form 990 (2022) THE MAX FOUNDATION
Part IV Checklist of Required Schedules 91-1893957 Page 3

			Yes	NO_
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			,,
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		x
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		 ^
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		x
	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>			
8	,	8		x
9	Schedule D, Part III	-		
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
10	If "Yes," complete Schedule D, Part IV	9		 -
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,	10		
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
~	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	- 1.2		
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	_
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			,,
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.	v	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	\vdash
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
20-	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21	Х	
	aomestic government on l'artix, column (z), ille l'ell res, complete schequie i. Parts i and il	41		1

Form 990 (2022) THE MAX FOUNDATION 91-1893957 Page **4**

Par	Triv Checklist of Required Schedules (continued)			
		_	Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	₩
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		₩
С	3 , 3 ,			
	any tax-exempt bonds?	24c		_
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		₩
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			,,
_	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			_v
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		 ^
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<u> </u>
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
_	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а		28a		x
h	"Yes," complete Schedule L, Part IV	28b	Х	+
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	200		+
·	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		\vdash
-	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I			х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		T
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			T
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	L
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		Х
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	.1		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

THE MAX FOUNDATION Page 5 Form 990 (2022) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2h Х Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a SEE SCHEDULE O If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Х Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Х 6a If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х 7e Х Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. 9 Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b

10	Section 501(c)(7) organizations. Enter:

Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Section 501(c)(12) organizations. Enter:

Gross income from members or shareholders

Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)

11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a **b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

11a

Section 501(c)(29) qualified nonprofit health insurance issuers.

Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.

Enter the amount of reserves the organization is required to maintain by the states in which the

organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

Did the organization receive any payments for indoor tanning services during the tax year?

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 excess parachute payment(s) during the year?

If "Yes," see the instructions and file Form 4720, Schedule N.

Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.

Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.

Х

X

X

13a

14a

14b

15

16

17

Form 990 (2022) THE MAX FOUNDATION 91-1893957 Page **6**

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI									
Sec	tion A. Governing Body and Management									
			Yes	No						
1a	Enter the number of voting members of the governing body at the end of the tax year	3								
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent	<u>'</u>								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other									
	officer, director, trustee, or key employee?	2		Х						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision									
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х						
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х						
6	Did the organization have members or stockholders?	6		Х						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or									
	more members of the governing body?	7a		х						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or									
	persons other than the governing body?	7b		х						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:									
а	The governing body?	8a	Х							
b	Each committee with authority to act on behalf of the governing body?	8b	Х							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the									
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)									
			Yes	No						
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х						
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,									
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b								
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х							
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х							
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe									
	on Schedule O how this was done	12c	Х							
13	Did the organization have a written whistleblower policy?	13	Х							
14	Did the organization have a written document retention and destruction policy?	14	Х							
15	Did the process for determining compensation of the following persons include a review and approval by independent									
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official	15a	Х							
b	Other officers or key employees of the organization	15b	Х							
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a									
	taxable entity during the year?	16a		х						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's									
	exempt status with respect to such arrangements?	16b								
Sec	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filedCA, HI, NY, PA									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availal	ole						
	for public inspection. Indicate how you made these available. Check all that apply.	- 1								
	X Own website Another's website X Upon request Other (explain on Schedule O)									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d financ	cial							
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's books and records JOHN MENAPACE - 425-778-8660									

1107 NE 45TH, 230, SEATTLE, WA

98105

Form 990 (2022) THE MAX FOUNDATION 91-1893957 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

	note than \$10,000 or reportable compensation from the organization and any related organizations.								
;	See the instructions for the order in which to list the persons above.								
Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.									
(A) (B) (C) (D) (E)									
	Name and title	Δνοτασο	Position	Reportable	Reportable	Fetimate			

(A)	(B)	l	med		C)	ipori	out	(D)	(E)	(F)
Name and title	Average	(da	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week	-	cer ar	nd a d	irecto	r/trus	tee)	from	from related	other
	(list any	ndividual trustee or director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	truste	al trus		yee	m pen		1099-NEC)	1000 NEO)	and related
	below	idual	nstitutional trustee	 	Key employee	Highest compensated employee	er	,		organizations
	line)	Indiv	Instit	Officer	Key e	Highe	Former			
(1) PATRICIA GARCIA-GONZALEZ	50.00									
CHIEF EXECUTIVE OFFICER	5.00	Х		Х				292,137.	0.	25,742.
(2) PATRICIA M. PEARCE	40.00									
CFO & VP, ADMINISTRATION	2.00			Х				192,860.	0.	19,902.
(3) BRYAN MURPHY	40.00									
VICE PRESIDENT, PROGRAMS	2.00				Х			181,602.	0.	14,949.
(4) WILMA COMENAT	40.00									
VICE PRESIDENT, DEVELOPMENT	2.00					Х		150,694.	0.	15,656.
(5) CRAIG ANDERSON	40.00									
DIRECTOR OF IT	0.00					Х		124,712.	0.	19,837.
(6) MICHAEL WRIGGLESWORTH	40.00									
SR. DIRECTOR OF PROGRAMS STRATEGY	0.00					Х		132,451.	0.	4,141.
(7) PAULA BOULTBEE	5.00									
BOARD CHAIR	2.00	Х		Х				0.	0.	0.
(8) TRACEY HIGGINS	5.00									
BOARD VICE CHAIR	2.00	Х		Х				0.	0.	0.
(9) CURT MALLOY	5.00									
BOARD TREASURER	2.00	Х		Х				0.	0.	0.
(10) MIKA MATSUZAKI	5.00									
BOARD SECRETARY	2.00	Х		Х				0.	0.	0.
(11) JERALD (JERRY) RADICH, MD	5.00									
BOARD MEMBER	2.00	Х						0.	0.	0.
(12) SUSAN JERIAN	5.00									
BOARD MEMBER	2.00	Х						0.	0.	0.
(13) MABEL WOLOJ	5.00									
BOARD MEMBER	2.00	Х						0.	0.	0.
		1								
			_							
		-								

232007 12-13-22 Form **990** (2022)

THE MAX FOUNDATION 91-1893957 Page 8 Form 990 (2022) Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (F) (A) (C) (D) (E) Position Average Reportable Name and title Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations compensation ndividual trustee or director the hours for organization (W-2/1099-MISC/ from the lighest compensated related nstitutional trustee (W-2/1099-MISC/ 1099-NEC) organization organizations ey employee 1099-NEC) and related below organizations line) 1,074,456, 0. 100,227. 1b Subtotal c Total from continuation sheets to Part VII, Section A 0. 0. 0 1,074,456. 0. 100,227. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 6 compensation from the organization Yes No Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on 3 Х line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes." complete Schedule J for such person **Section B. Independent Contractors** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address Description of services Compensation ANGEL KAUSHISH 9809 MONTPELLIER DR, DELRAY BEACH, FL 33446 COMPUTER PROGRAMMING 100,864.

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

THE MAX FOUNDATION 91-1893957 Page 9

Form 990 (2022)
Part VIII Statement of Revenue

function revenue business revenue	Fai	•	••••		or note to any line	e in this Dart VIII			
b Membership dues c Fundraising events 1c 309,554. d c Fundraising events 1c 309,554. d c Fundraising events 1c 309,554. d c Fundraising events 1c Fundraisi				Officer in Schedule O Contains a response	or note to any min		Related or exempt	Unrelated	Revenue excluded
Business Code	ıts	1	а	Federated campaigns 1a					
Business Code	iran		b	Membership dues 1b					
Business Code	s, G		С	Fundraising events 1c	309,554.				
Business Code	ar Z		d	Related organizations 1d					
Business Code	is, (е	Government grants (contributions) 1e					
Business Code	ţ. S		f						
Business Code	ē Ħ								
Business Code	dat		_	\					
Page	<u>ğ ğ</u>		h	Total. Add lines 1a-1f		1,103,879.			
Bed				DIFFERENCE CIDE		4 255 404	4 255 404		
g Total. Add lines 2a-2f	<u>i</u>	2							
g Total. Add lines 2a-2f	er v		~		624100	75,735.	75,735.		
g Total. Add lines 2a-2f	n S								
g Total. Add lines 2a-2f	gra Re								
g Total. Add lines 2a-2f	Š			All other program consider revenue					
3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents 6 a Gross rents 6 a Gross rental expenses 6 b Gc c Rental income or (loss) 7 a Gross amount from sales of assets other than inventory assets other than inventory b Less: cost or other basis and sales expenses 7 b 9,895. c Gain or (loss) 7 c 0. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ 30,554. of contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses 8 a Gross income from fundraising events c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: circet expenses 9 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold 10a Business Code	_					4 451 139			
other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents b Less: rental expenses of Rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses 7 a Gross income from fundraising events (not including \$ 309,554. of contributions reported on line 1c). See Part IV, line 18 8 a Gross income from gaming activities. See Part IV, line 19 9 a Gross income from gaming activities. See Part IV, line 19 b Less: cost of goods sold 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold Delimination of tax-exempt bond proceeds (ii) Personal (ii) Personal (ii) Personal (ii) Personal (ii) Personal (iii) Personal (iiii) Personal (iii) Personal (iii) Personal (iii) Personal (i						-,,			
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6 a Gross rents 6 b Less: rental expenses 6b 6c				·					
B Less: rental expenses C Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses C Gain or (loss) 7 b 9,895. C Gain or (loss) 7 c 0. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ 309,554. of contributions reported on line 1c). See Part IV, line 18 B Less: direct expenses C Net income or (loss) from gaming activities. See Part IV, line 19 b Less: direct expenses C Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances D Net income or (loss) from sales of inventory Business Code		_							
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b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code				- · · · · · · · · · · · · · · · · · · ·	33,576.				
9 a Gross income from gaming activities. See Part IV, line 19 9a b Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code			b		87,850.				
Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code			С	Net income or (loss) from fundraising events		-54,274.			-54,274.
b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code		9	а	Gross income from gaming activities. See					
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c Net income or (loss) from sales of inventory Business Code									
Business Code)				
	\rightarrow		С	inet income or (loss) from sales of inventory	Rusiness Code				
9 1 11,720.	ns	44	_	REIMBURSEMENTS		11 920	11 920		
	Jeo Tue	11	_			-			
	ella Ven					*•			
d All other revenue	Be			All other revenue				1	
e Total. Add lines 11a-11d 11,924.	Σ					11,924.			
12 Total revenue. See instructions 5,512,677. 4,463,063. 0.						· · · · · · · · · · · · · · · · · · ·	4,463,063.	0.	-54,265.

91-1893957

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Form 990 (2022) THE MAX FOUNDATION
Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a respon	se or note to any line in						
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations				·			
	and domestic governments. See Part IV, line 21	10,000.	10,000.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16	553,864.	553,864.					
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
	trustees, and key employees	727,192.	198,649.	528,543.				
6	Compensation not included above to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)	59,998.	59,998.					
7	Other salaries and wages	1,739,517.	1,036,741.	244,003.	458,773.			
8	Pension plan accruals and contributions (include							
	section 401(k) and 403(b) employer contributions)							
9	Other employee benefits	108,705.	39,795.	39,528.	29,382.			
10	Payroll taxes	174,646.	77,373.	66,739.	30,534.			
11	Fees for services (nonemployees):							
а	Management							
b	Legal	38,060.		38,060.				
	Accounting	65,500.		65,500.				
	Lobbying							
е	Professional fundraising services. See Part IV, line 17							
f	Investment management fees							
g	,	204 000	110 240	252 262	21 100			
40	column (A), amount, list line 11g expenses on Sch 0.)	384,809. 107,343.	110,248.	253,363. 106,632.	21,198. 711.			
12	Advertising and promotion	141,252.	19,207.	110,506.	11,539.			
13	Office expenses	96,361.	10,397.	85,765.	199.			
14 15	Information technology	30,301.	10,057.	03,703.				
16	Royalties Occupancy	161,927.	106,102.	40,166.	15,659.			
17	Travel	298,860.	205,341.	84,324.	9,195.			
18	Payments of travel or entertainment expenses			,	7			
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings	22,026.	5,608.	16,129.	289.			
20	Interest	,	,	,				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	85,453.	37,105.	32,848.	15,500.			
23	Insurance	38,764.		38,764.				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)							
а	COUNTRY REPRESENTATIVES	885,488.	827,153.	58,335.				
b	DISTRIBUTION & SHIPPING	1,201.	1,201.					
С								
d								
е	All other expenses	103,506.	67,757.	18,470.	17,279.			
25	Total functional expenses. Add lines 1 through 24e	5,804,472.	3,366,539.	1,827,675.	610,258.			
26	Joint costs. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)				E 000 (2000)			

Form 990 (2022)
Part X Balance Sheet 91-1893957 Page **11** THE MAX FOUNDATION

		Check if Schedule O contains a response or i	note to any line in	n this Part X			
			,		(A) Beginning of year		(B) End of year
$\overline{}$		Cook non interest bearing			892,681.	4	661,765.
	1	Cash - non-interest-bearing	40,252.	1	63,365.		
	2	Savings and temporary cash investments	26,000.	2			
	3	Pledges and grants receivable, net				3	27,399.
	4	Accounts receivable, net			11,543.	4	0.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su				_	
	_	controlled entity or family member of any of t	•			5	
	6	Loans and other receivables from other disqualified persons (as defined					
	_	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)				6	
Sts	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			150 501	8	100 121
`	9				152,521.	9	128,131.
	10a	Land, buildings, and equipment: cost or othe		464 705			
		basis. Complete Part VI of Schedule D	10a	464,785. 346,069.			
	b	Less: accumulated depreciation	204,170.	10c	118,716.		
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, lin		12			
	13	Investments - program-related. See Part IV, lin		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	1,490,669.	15	1,610,336.		
	16	Total assets. Add lines 1 through 15 (must e	qual line 33)		2,817,836.	16	2,609,712.
	17	Accounts payable and accrued expenses		236,241.	17	176,489.	
	18	Grants payable		18			
	19	Deferred revenue	70,150.	19	5,425.		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
တ္	22	Loans and other payables to any current or for	ormer officer, dire	ector,			
Liabilities		trustee, key employee, creator or founder, su	bstantial contribu	utor, or 35%			
abi		controlled entity or family member of any of t	hese persons			22	
ا ت	23	Secured mortgages and notes payable to uni	elated third parti	es		23	
	24	Unsecured notes and loans payable to unrela	ted third parties			24	
	25	Other liabilities (including federal income tax,	payables to relat	ted third			
		parties, and other liabilities not included on lin	nes 17-24). Com	olete Part X			
		of Schedule D		L	0.	25	208,148.
	26	Total liabilities. Add lines 17 through 25			306,391.	26	390,062.
		Organizations that follow FASB ASC 958, o	heck here	X			
Ses		and complete lines 27, 28, 32, and 33.					
anc	27	Net assets without donor restrictions			599,088.	27	2,002,780.
Bal	28	Net assets with donor restrictions			1,912,357.	28	216,870.
힏		Organizations that do not follow FASB ASC					
ᇳ		and complete lines 29 through 33.					
ğ	29	Capital stock or trust principal, or current fun	ds			29	
Sets	30	Paid-in or capital surplus, or land, building, or				30	
Ass	31	Retained earnings, endowment, accumulated				31	
ا ب	32	Total net assets or fund balances			2,511,445.	32	2,219,650.
	33	Total liabilities and net assets/fund balances			2,817,836.	33	2,609,712.

Form **990** (2022)

Form	1990 (2022) THE MAX FOUNDATION	91-189395	7	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		512,	
2	Total expenses (must equal Part IX, column (A), line 25)	2		804,	
3	Revenue less expenses. Subtract line 2 from line 1	3		291,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,	511,	445.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
_	column (B))	10	2,	219,	650.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		X
1	Accounting method used to prepare the Form 990: Cash X Accrual Other	[Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:	·			
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	9 90 ((2022)

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Employer identification number

THE MAX FOUNDATION 91-1893957 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990) 2022 THE MAX FOUNDATION

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ection A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	27,791,248.	57,006,075.	6,430,918.	807,768.	1,103,879.	93,139,888.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities						_		
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	27,791,248.	57,006,075.	6,430,918.	807,768.	1,103,879.	93,139,888.		
5	The portion of total contributions						_		
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						81,821,993.		
6	Public support. Subtract line 5 from line 4.						11,317,895.		
	ction B. Total Support		•	•					
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total		
7	Amounts from line 4	27,791,248.	57,006,075.	6,430,918.	807,768.	1,103,879.	93,139,888.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources	4,483.	25.	24.	22.	9.	4,563.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	1,022.	18,869.			11,924.	31,815.		
11	Total support. Add lines 7 through 10						93,176,266.		
	Gross receipts from related activities,	etc. (see instructio	ns)	•		12	18,705,619.		
	First 5 years. If the Form 990 is for th	· ·			ear as a section 5	01(c)(3)			
	organization, check this box and stop	here							
Sec	ction C. Computation of Publi	c Support Per	centage						
14	Public support percentage for 2022 (li	ine 6, column (f), di	vided by line 11, co	olumn (f))		14	12.15 %		
15	Public support percentage from 2021	Schedule A, Part I	I, line 14			15	12.10 %		
16a	33 1/3% support test - 2022. If the o	organization did no	t check the box on	line 13, and line 14	4 is 33 1/3% or m	ore, check this box	and		
	stop here. The organization qualifies	as a publicly suppo	orted organization						
b	33 1/3% support test - 2021. If the o	organization did no	t check a box on li	ne 13 or 16a, and I	ine 15 is 33 1/3%	or more, check thi	s box		
	and stop here. The organization qual	•							
17a	10% -facts-and-circumstances test	- 2022. If the orga	anization did not cl	heck a box on line	13, 16a, or 16b, a	and line 14 is 10% o	or more,		
	and if the organization meets the facts	s-and-circumstance	es test, check this l	box and stop here	e. Explain in Part	VI how the organiz	ation		
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pub	olicly supported or	ganization		X		
b	10% -facts-and-circumstances test	- 2021. If the orga	anization did not cl	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is 1	0% or		
	more, and if the organization meets the	ne facts-and-circum	stances test, chec	k this box and sto	op here. Explain in	n Part VI how the			
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly s	supported organiz	ation			
18	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	<u>, 16b, 17a, or 17b,</u>	check this box ar				
							Farm 000\ 0000		

Schedule A (Form 990) 2022

THE MAX FOUNDATION

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed b Section A. Public Support	elow, please com	plete Part II.)					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
1 Gifts, grants, contributions, and	. ,		, ,			,	
membership fees received. (Do not							
include any "unusual grants.")							
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose							
3 Gross receipts from activities that							
are not an unrelated trade or bus- iness under section 513							
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf							
5 The value of services or facilities furnished by a governmental unit to							
the organization without charge							
6 Total. Add lines 1 through 5							
7a Amounts included on lines 1, 2, and 3 received from disqualified persons							
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year							
c Add lines 7a and 7b							
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support							
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
9 Amounts from line 6	(a) 2010	(6) 2019	(6) 2020	(4) 2021	(6) 2022	(i) iotai	
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources							
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975							
c Add lines 10a and 10b							
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on							
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)							
13 Total support. (Add lines 9, 10c, 11, and 12.)							
14 First 5 years. If the Form 990 is for the	ne organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,	
check this box and stop here							
Section C. Computation of Publi	ic Support Pe	rcentage					
15 Public support percentage for 2022 (ine 8, column (f), o	divided by line 13,	column (f))		15	%	
16 Public support percentage from 2021		<u> </u>			16	%	
Section D. Computation of Inves	stment Income	e Percentage					
7 Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) 17 %							
18 Investment income percentage from	8 Investment income percentage from 2021 Schedule A, Part III, line 17 18 %						
19a 33 1/3% support tests - 2022. If the						7 is not	
more than 33 1/3%, check this box at	nd stop here. The	e organization quali	fies as a publicly s	supported organiz	ation		
b 33 1/3% support tests - 2021. If the							
line 18 is not more than 33 1/3%, che 20 Private foundation. If the organization							

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below*.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
За		
3b		
3c		
<u>4a</u>		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
0-		
9c		
10a		
10b		
lule A (For	m 990)	2022

	edule A (Form 990) 2022 THE MAX FOUNDATION	91-1893957	Pa	age 5
Pai	rt IV Supporting Organizations (continued)			
	(Community)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
u	11c below, the governing body of a supported organization?	11a		
h				
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44		
200	<u>detail in</u> Part VI. Etion B. Type I Supporting Organizations	11c		
3e C	tion b. Type i Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of c			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's of directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)	ticers,		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supp	ported		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			
	1011 217 iii 1940 iii 04440 iiiig 0194iii 2440 ii		V	Nia
	Did the consideration of the control		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	tructions).		
а				
b				
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.	tity (see instruction	(2)	
2	Activities Test. Answer lines 2a and 2b below.	ity (occ mondonom	Yes	No
а				
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
	that these activities constituted substantially all of its activities.	2a		
D	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions).

instructions).

Sche	dule A (Form 990) 2022 THE MAX FOUNDATION			91-1893957 P	age 6
Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Organ	izations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust on	Nov. 20, 1970 (<i>explain</i>	in Part VI). See instructi	ons.
	All other Type III non-functionally integrated supporting organizations must	complete	Sections A through E.		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)	r
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)	r
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
<u></u> а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

6

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 THE MAX FOUNDATION 91-1893957 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Par	rt V Type III Non-Functionally Integrate	ed 509	(a)(3) Supporting Orga	anizations _{(continu}	ıed)	
Secti	tion D - Distributions			·	·	Current Year
1	Amounts paid to supported organizations to accom	plish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthe					
	organizations, in excess of income from activity		2			
3	Administrative expenses paid to accomplish exempt	t purpose	es of supported organization	S	3	
4	Amounts paid to acquire exempt-use assets				4	
5	Qualified set-aside amounts (prior IRS approval requ	iired - <i>pr</i>	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instruc	tions.			6	
7	Total annual distributions. Add lines 1 through 6.				7	
8	Distributions to attentive supported organizations to	which th	ne organization is responsive	•		
	(provide details in Part VI). See instructions.				8	
9	Distributable amount for 2022 from Section C, line 6	3			9	
10	Line 8 amount divided by line 9 amount		T	1	10	
Secti	tion E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributior Pre-2022	าร	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6	3				
2	Underdistributions, if any, for years prior to 2022 (re	ason-				
	able cause required - explain in Part VI). See instruc	tions.				
3	Excess distributions carryover, if any, to 2022					
а	From 2017					
b	From 2018					
С	From 2019					
d	From 2020					
е	From 2021					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2022 distributable amount					
<u>i</u>	Carryover from 2017 not applied (see instructions)					
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f	f				
4	Distributions for 2022 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2022 distributable amount					
	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2022					
	any. Subtract lines 3g and 4a from line 2. For result	greater				
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2022. Subtract line					
	and 4b from line 1. For result greater than zero, exp.	lain in				
	Part VI. See instructions.					
7	Excess distributions carryover to 2023. Add lines	3j				
	and 4c.					
8	Breakdown of line 7:					
	Excess from 2018					
	Excess from 2019					
	Excess from 2020					
d	Excess from 2021					

Schedule A (Form 990) 2022

e Excess from 2022

THE MAX FOUNDATION

Schedule A (Form 990) 2022 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: MISCELLANEOUS INCOME 2018 AMOUNT: \$ 1,022. 2019 AMOUNT: \$ 18,869. 2022 AMOUNT: \$ 11,924. PART II. SECTION C. LINE 17A. FACTS AND CIRCUMSTANCES TEST: THE MAX FOUNDATION QUALIFIES AS A PUBLICLY SUPPORTED CHARITY UNDER THE FACTS AND CIRCUMSTANCES EXCEPTION PROVIDED TO IRC SECTION 509(A)(1) CHARITIES UNDER TREAS. REG. SEC. 1.170A-9(E)(3). THE FOUNDATION DOES NOT RECEIVE AT LEAST ONE THIRD OF ITS SUPPORT FROM THE PUBLIC. IT DOES HOWEVER MEET THE TESTS REQUIRED UNDER THE FACTS AND CIRCUMSTANCE TEST: THE FOUNDATION NORMALLY MEETS THE PUBLIC SUPPORT TEST AS PROVIDED IN THE REGULATIONS. THE AGGREGATE PUBLIC SUPPORT PERCENTAGE FOR THE YEARS ENDED DECEMBER 31, 2022, 2021, 2020, 2019, AND 2018, IS 12.15%, 12.10% 13.53%, 13.99%, AND 17.27% RESPECTIVELY. II. THE FOUNDATION CARRIES ON A BONA FIDE CONTINUOUS PUBLIC SOLICITATIONS PROGRAM. ITS FUNDRAISING EFFORTS INCLUDE ANNUAL MAILINGS TO SOLICIT FUNDS PUBLISHING OF AN ANNUAL REPORT TO EDUCATE ITS DONOR BASE AND FURTHER SOLICIT DONATIONS, AND OTHER FUNDRAISING ACTIVITIES. IN 2022, THE FOUNDATION CELEBRATED OUR 25TH ANNIVERSARY WITH A FUNDRAISING GALA RAISING OVER \$284,000. THE 2021 GALA WAS VIRTUAL, DUE TO COVID-19 SOCIAL DISTANCING RESTRICTIONS AND RAISED NEARLY \$90,000.

THE MAX FOUNDATION Schedule A (Form 990) 2022 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) THE FOUNDATION'S ANNUAL PEER-TO-PEER CAMPAIGN, MAX-A-THON WAS HELD IN 2022 RAISING OVER \$58,000. RECEIPTS FROM THIS CAMPAIGN HAVE INCREASED ANNUALLY SINCE IT WAS LAUNCHED IN 2020. IN 2017 AND 2018 WE ALSO HAD INTERNATIONAL FUNDRAISING EVENTS CALLED MAX GLOBAL EXPERIENCE WHICH RAISED OVER \$109,000 AND OVER \$80,000 RESPECTIVELY, FROM THE GENERAL PUBLIC. DUE TO THE PANDEMIC, MAX GLOBAL EXPERIENCE WAS NOT HELD IN 2020. 2021. OR 2022. HOWEVER. PLANS ARE UNDERWAY TO RESTART THIS CAMPAIGN FOR 2023. SINCE 2017, FIVE MULTINATIONAL PHARMACEUTICAL COMPANIES JOINED THE FOUNDATION IN A HUMANITARIAN PARTNERSHIP FOR ACCESS TO CANCER TREATMENT THROUGH THESE HUMANITARIAN COLLABORATIONS, EACH COMPANY HAS (PACT). COMMITTED TO DONATE PRESCRIBED MEDICATIONS FOR A DIFFERENT NUMBER OF PATIENTS WITHIN THEIR CAPABILITIES, AND ALL HAVE COMMITTED THEIR SUPPORT FOR AS LONG AS EACH PATIENT NEEDS IT. III. DURING THE YEARS ENDED DECEMBER 31, THE FOUNDATION HAD THE FOLLOWING SUPPORTERS, RESPECTIVELY: 2018: INDIVIDUALS - 377 CORPORATIONS - 42 FOUNDATIONS - 2 TOTAL - 421

2019:

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.)	es 1 and 2; Part IV, Sectic art V, Section B, line 1e; F	on C,
INDIVIDUALS - 183		
CORPORATIONS - 35		
FOUNDATIONS - 0		
TOTAL - 218		
2020:		
INDIVIDUALS - 245		
CORPORATIONS - 34		
FOUNDATIONS - 2		
TOTAL - 281		
2021:		
INDIVIDUALS - 472		
CORPORATIONS - 35		
FOUNDATIONS - 1		
TOTAL - 508		
2022:		
INDIVIDUALS - 429		
CORPORATIONS - 42		
FOUNDATIONS - 2		
TOTAL - 473		
IV. THE PUBLIC NATURE OF THE FOUNDATION'S GOVERNING BOARD: THE FOUNDATION		
HAS A BOARD OF DIRECTORS THAT INCLUDES PROFESSIONALS, COMMUNITY LEADERS,		
AND OTHER PERSONS WITH EXPERTISE IN DIFFERENT DISCIPLINES		

Schedule A (Form 990) 2022

THE MAX FOUNDATION Schedule A (Form 990) 2022 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) IN ADDITION, THE FOUNDATION HAS SEVERAL MEDICAL ADVISORY BOARDS. MEDICAL ADVISORY BOARDS INCLUDE SPECIALISTS WHO ARE KEY OPINION LEADERS IN THE FIELD OF ONCOLOGY AND HEMATOLOGY. THESE EXPERT PHYSICIANS PROVIDE GUIDANCE TO THE STRUCTURE OF OUR PROGRAMS. V. THE FOUNDATION SUPPORTS GLOBAL HEALTH EFFORTS BY: CREATING ACCESS CHANNELS TO INNOVATIVE CANCER MEDICINES FOR PEOPLE IN LOW- AND MIDDLE-INCOME COUNTRIES WHERE NO OTHER MEANS OF ACCESS EXISTS. MAKING TREATMENT, CARE, AND SUPPORT AVAILABLE IN LOW- AND MIDDLE- INCOME COUNTRIES AND THEREBY PREVENTING AVOIDABLE CANCER DEATHS AROUND THE WORLD - CREATING A MODEL THAT ENABLES THE PRIVATE SECTOR TO HELP CANCER PATIENTS IN NEED. STRENGTHENING HEALTH SYSTEMS AND LOCAL SUPPORTS THROUGH WRAPAROUND SERVICES FOR PATIENTS AND THEIR COMMUNITIES, VI. MAX ACCESS SOLUTIONS IS THE FOUNDATION'S OPERATIONAL PROGRAM THROUGH WHICH HUMANITARIAN DONATIONS OF APPROVED MEDICINES ARE CHANNELED TO PATIENTS IN NEED. MAX ACCESS SOLUTIONS IS DESIGNED TO BE A BRIDGE FOR ACCESS TO TREATMENT SPECIFICALLY WITHIN LOW- AND MIDDLE-INCOME COUNTRIES WHERE THE BURDEN OF DISEASE IS HIGH AND LOCAL GOVERNMENT ACCESS PROGRAMS MAY NOT BE CURRENTLY FEASIBLE. WITHIN MAX ACCESS SOLUTIONS, COMPANIES DONATE PRODUCT TO THE FOUNDATION AND THE ORGANIZATION CHANNELS PRODUCT AT ITS DISCRETION TO PATIENTS IN NEED THROUGH THEIR TREATING PHYSICIAN AND WITHIN THE SCOPE OF ITS COLLABORATION AGREEMENTS. VETTED HEALTH CARE PROVIDERS IN LOW- AND

MIDDLE-INCOME COUNTRIES INITIATE THE PRODUCT REQUEST AND MANAGE TREATMENT

Schedule A (Form 990) 2022 THE MAX FOUNDATION	91-1893957	Page 8
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.)	and 2; Part IV, Section /, Section B, line 1e; Pa	C, rt V,
OF PATIENTS RECEIVING PRODUCT FROM THE FOUNDATION. THE FOUNDATION WORKS		
THROUGH A THIRD-PARTY LOGISTICS PROVIDER WHO, AS ITS AGENT, RECEIVES		
PRODUCT FROM MANUFACTURERS AND SHIPS IT TO END USERS ON THE ORGANIZATION'S		
BEHALF.		
AT THE CENTER OF OUR MODEL IS A PATIENT WHO HAS BEEN DIAGNOSED WITH CANCER		
BY ONE OF OUR PARTNER PHYSICIANS AND PRESCRIBED A TREATMENT IN OUR		
PORTFOLIO FOR WHICH NO LOCAL ACCESS EXISTS. WORKING IN COLLABORATION WITH		
A ROBUST NETWORK OF LEADING CANCER TREATING INSTITUTIONS AND PHYSICIANS,		
DRUG MANUFACTURERS, AN INTERNATIONAL DISTRIBUTOR, AND LOCAL PATIENT		
SUPPORT ORGANIZATIONS, WE PROVIDE HUMANITARIAN ACCESS TO THE TREATMENT		
WITH THE AIM THAT EACH REQUIRED DAILY DOSE REACHES THE INTENDED PATIENT AT		
THE RIGHT TIME, WHILE STRENGTHENING THE LOCAL HEALTHCARE SYSTEM.		
IN 2022, THE FOUNDATION PROVIDED SERVICES TO 34,131 INDIVIDUAL CANCER		
PATIENTS IN 77 COUNTRIES INCLUDING DELIVERING 9.0 MILLION DAILY DOSES OF		
CRITICAL CANCER TREATING MEDICATION, PROVIDING 8,890 MOLECULAR DIAGNOSTIC		
TESTS, AND ORGANIZING AND DELIVERING 73 EXTERNAL PRESENTATIONS INCLUDING		
AWARENESS EVENTS AND ONLINE PATIENT EDUCATION SESSIONS, IN PARTNERSHIP		
WITH A GLOBAL NETWORK OF 380 MEDICAL INSTITUTIONS AND 505 DOCTORS.		

Schedule B

(Form 990)

Schedule of Contributors

Attach to Form 990 or Form 990-PF

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service Name of the organization **Employer identification number** THE MAX FOUNDATION 91-1893957 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2**

Name of organization

Employer identification number

THE MAX FOUNDATION

91–1893957

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1	PFIZER INC 235 EAST 42ND ST. NEW YORK, NY 10017-5703	\$26,600.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2	BRISTOL MYERS SQUIBB 100 NASSAU PARK BLVD PRINCETON, NJ 08540-5932	\$125,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3	CEPHEID 904 E CARIBBEAN DR SUNNYVALE, CA 94089-1189	\$	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4	TANNER PHARMA GROUP 1808 ASSOCIATES LN CHARLOTTE, NC 28217-2822	\$125,350.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
5	BRISTOL MYERS SQUIBB FOUNDATION 300 BRICKSTONE SQ ANDOVER, MA 01810-1492	\$60,633.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
6	SEAGEN 21823 30TH DR SE BOTHELL, WA 98021-3907	\$60,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			

Schedule B (Form 990) (2022)

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Name of organization	Employer identification number
THE MAX FOUNDATION	91-1893957

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	AA PHARMACY NO. 11, JALAN PEMAJU U1/15 SEKSYEN U1, HICOM GLENMARIE INDUSTRIAL PARK SHAH ALAM, SELANGOR, MALAYSIA 40150	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	BECTON, DICKINSON AND COMPANY 1 BECTON DR # D FRANKLIN LAKES, NJ 07417-1815	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	SCHWAB CHARITABLE FUND 211 MAIN ST SAN FRANCISCO, CA 94105-1905	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	IRVING WEISSMAN 747 SANTA YNEZ ST STANFORD, CA 94305-8478	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	ROCHE GLOBAL / GENENTECH 600 E GRAND AVE SOUTH SAN FRANCISCO, CA 94080-6231	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	BELLEVUE ROTARY 10455 NE 8TH ST BELLEVUE, WA 98004-4346	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022) Name of organization **Employer identification number** THE MAX FOUNDATION 91-1893957 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 13 DR. SUSAN JERIAN MD & DAVID ESSAYAN Person **Payroll** PO BOX 2130 9,952. Noncash Х (Complete Part II for AGOURA HILLS, CA 91376 noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (c) (d) (a) **Total contributions** Type of contribution No. Name, address, and ZIP + 4

		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
223452 11-15	5-22		Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **3**

Name of organization

Employer identification number

THE MAX FOUNDATION

91-1893957

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	I if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	DRUGS AND MEDICAL SUPPLIES		
3			
		\$\$	12/31/22
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d)
Part I	Description of noncash property given	(See instructions.)	Date received
	PUBLICLY TRADED STOCK		
13			
		\$ 9,952.	12/06/22
(a)			
No.	(b)	(c)	(d)
from	Description of noncash property given	FMV (or estimate) (See instructions.)	Date received
Part I		(OCC INSTRUCTIONS.)	
		_	
		 \$	
(a)		(c)	
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received
Part I	Description of noncasti property given	(See instructions.)	Date received
		_	
		\$	
(a)			
No.	(b)	(c) FMV (or estimate)	(d)
from	Description of noncash property given	(See instructions.)	Date received
Part I			
	-	—	
		\$	
(a) No.	/hì	(c)	(d)
from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received
Part I		(See instructions.)	
		_	
		— _¢	

Page 4 Schedule B (Form 990) (2022) Name of organization **Employer identification number** THE MAX FOUNDATION 91-1893957 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

epartment of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number** THE MAX FOUNDATION

91-1893957 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after July 25,2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

<u>Sch</u> e	dule D (Form 990) 2022 THE MAX FO							91-189		P	age 2
Pai	rt III Organizations Maintaining C	collections of Ar	t, Histo	rical Tre	asures, or	Other	Simila	Assets	(contir	nued)	
3	Using the organization's acquisition, accessi	on, and other record	ls, check a	any of the fo	ollowing that	make sig	gnificant u	use of its			
	collection items (check all that apply):										
а	Public exhibition	c	ı 🔲 L	oan or exch	nange progra	m					
b	Scholarly research	€			0 1 0						
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how the	y further th	e organizatio	n's exem	pt purpos	se in Part	XIII.		
5	During the year, did the organization solicit of	· ·		-	-						
	to be sold to raise funds rather than to be ma		-		•			\square	Yes		No
Pai	rt IV Escrow and Custodial Arran								ine 9, or		
	reported an amount on Form 990, Pa			J				,	,		
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for co	ontributions	or other ass	ets not ir	ncluded				
	on Form 990, Part X?								Yes		Πo
b	If "Yes," explain the arrangement in Part XIII								_		_
	, ,	ŗ	3						Amoun	t	
С	Beginning balance						1c				
	Additions during the year										
e	Distributions during the year										
f	Ending balance										
	Did the organization include an amount on F								Yes		No
	If "Yes," explain the arrangement in Part XIII.						•		_		<u> </u>
Pai											
	· ·	(a) Current year		ior year	(c) Two years			ears back	(e) Four	years	back
1a	Beginning of year balance			-							
	Contributions										
C	Net investment earnings, gains, and losses										
	Grants or scholarships										
	Other expenditures for facilities										
•	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	rent vear end halanc	e (line 1a	column (a)) held as:						
a	Board designated or quasi-endowment	•	% (iiiic 19,	oolalliii (a))	Tiola ao.						
b	Permanent endowment	%	—′°								
c		<u></u> /°									
·	The percentages on lines 2a, 2b, and 2c sho	-′ -									
За	Are there endowment funds not in the posse	•	ation that	are held an	d administer	ed for the	۵.				
-	organization by:	ocion or the organiza	ation that	aro mora am	a aarminotore	JG 101 till	•			Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
h	If "Yes" on line 3a(ii), are the related organization	ations listed as requir	red on Sch	hedule R?					3b		
4	Describe in Part XIII the intended uses of the										
	rt VI Land, Buildings, and Equipm		WITHOUT ICH	nuo.							
	Complete if the organization answere		D. Part IV.	line 11a. Se	ee Form 990.	Part X. I	ine 10.				
	Description of property	(a) Cost or o	<u> </u>	(b) Cost	· · · · · · · · · · · · · · · · · · ·		cumulate	² d	(d) Boo	k valu	
	bescription of property	basis (investr		basis (٠,	reciation		(u) 500	n valu	5
10	Land		,	240,0 (335	25.40011				
	Land										
	Buildings Leasehold improvements				243,580.		187,	369		56	211.
					161,905.		134,				175.
	Equipment Other				59,300.			970.			330.
	Other		V 1	- /D\ //						118,	
rota	I. Add lines 1a through 1e. (Column (d) must e	auai ⊦orm 990. Part	x. columr	า (B). Iine 10	JC.)					±±0,	, + 0 .

Schedule D (Form 990) 2022

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	LEASE LIABILITIES	208,148.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	208,148.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Sche	dule D (Form 990) 2022 THE MAX FOUNDATION		91-1893957	Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Sta	atements With Revenue per Re	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, li	ine 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12	2.)	5	
Par	t XII Reconciliation of Expenses per Audited Financial St	atements With Expenses per	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, li			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	I I	-	
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line	18.)	5	
Par	t XIII Supplemental Information.			
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and		4; Part X, line 2; Part	: XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	any additional information.		
			<u> </u>	

Schedule D (Form 990) 2022

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization **Employer identification number** 91-1893957 THE MAX FOUNDATION

THE MAX FOUNDATION				91-1093937	
·		ctivities Out	side the United States. Comple	te if the organization answered "	'Yes" on
Form 990, Part IV					
			ds to substantiate the amount of its grar		
the grantees' eligibility for	or the grants or a	assistance, and t	the selection criteria used to award the o	grants or assistance? X	Yes No
2 For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	grants and other assistance out	side the
United States.					
3 Activities per Region. (T	ne following Part	I, line 3 table ca	an be duplicated if additional space is ne	eeded.)	
(a) Region	(b) Number of		(d) Activities conducted in the region	(e) If activity listed in (d)	(f) Total
	offices	employees, agents, and	(by type) (such as, fundraising, pro-	is a program service,	expenditures for and
	in the region	independent contractors	gram services, investments, grants to	describe specific type	investments
		in the region	recipients located in the region)	of service(s) in the region	in the region
			GRANTS TO RECIPIENTS		
SUB-SAHARAN AFRICA	0	0	LOCATED IN THE REGION		232,000.
RUSSIA AND			GRANTS TO RECIPIENTS		
NEIGHBORING STATES	0	0	LOCATED IN THE REGION		76,000.
MEIGHDOKING DIATED	·	0	BOCKIED IN THE REGION		70,000.
			GRANTS TO RECIPIENTS		
SOUTH ASIA	0	0	LOCATED IN THE REGION		32,000.
CENTRAL AMERICA AND			GRANTS TO RECIPIENTS		
THE CARIBBEAN	0	0	LOCATED IN THE REGION		100,000.
EAST ASIA AND THE			GRANTS TO RECIPIENTS		
PACIFIC	0	0	LOCATED IN THE REGION		86,000.
			GRANTS TO RECIPIENTS		
NORTH AMERICA	0	0	LOCATED IN THE REGION		2,000.
			GRANTS TO RECIPIENTS		
SOUTH AMERICA	0	0	LOCATED IN THE REGION		25,000.
			EDUCATIONAL WORKSHOPS,		
SOUTH ASIA	1	19	PATIENT COUNSELING		350,000.
3 a Subtotal	1	19			903,000.
b Total from continuation	3	34			928,000.
sheets to Part I c Totals (add lines 3a	-] 34			320,000.
and 3b)	4	53			1,831,000.
una 00/					, , , , , , , , , , , ,

Schedule F (Form 990) THE MAX FOUNDATION 91-1893957 Page 1

Schedule F (Form 990)	THE MAX FOUN			91-1893957	Page
Part I Continuation	on of Activitie	s per Region	(Schedule F (Form 990), Part I, line 3)		_
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
			EDUCATIONAL WORKSHOPS,		
SUB-SAHARAN AFRICA	1	11	PATIENT COUNSELING		279,000.
EAST ASIA AND THE			EDUCATIONAL WORKSHOPS,		
PACIFIC	2	10	PATIENT COUNSELING		259,000
			EDUCATIONAL WORKSHOPS,		70.000
NORTH AMERICA	0	2	PATIENT COUNSELING		79,000
SOUTH AMERICA	0	6	EDUCATIONAL WORKSHOPS, PATIENT COUNSELING		192,000
		-			
RUSSIA AND			EDUCATIONAL WORKSHOPS,		
NEIGHBORING STATES	0	3	PATIENT COUNSELING		64,000
CENTRAL AMERICA AND			EDUCATIONAL WORKSHOPS,		
THE CARIBBEAN	0		PATIENT COUNSELING		55,000
EAST ASIA AND THE					
PACIFIC	0	0	FUNDRAISING		0.
Totals	3	34			928,000

Schedule F (Form 990) 2022 THE MAX FOUNDATION 91-1893957

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
								NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		16,425.	EQUIPMENT	AGREEMENT
						,		NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		15 800.	EQUIPMENT	AGREEMENT
						, ,	-	NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		5.715.	EQUIPMENT	AGREEMENT
						,	7	NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		10,720.	EQUIPMENT	AGREEMENT
						,		NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		18,000.	EQUIPMENT	AGREEMENT
						,	7	NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		9,870.	EQUIPMENT	AGREEMENT
						, ,		NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		5,545.	EQUIPMENT	AGREEMENT
						, = , ,	-	NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTIC	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		8 170	EQUIPMENT	AGREEMENT

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a	tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	

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3 Enter total number of other organizations or entities

Schedule F (Form 990) THE MAX FOUNDATION 91-1893957 Page 2

chedule F (Form 990)		FOUNDATION			91-189			Page
Part II Continuation of	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
								NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		9,510.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	2,300.	WIRE TRANSFER	36,200.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		51,100.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		SUB SAHARAN					DIAGNOSTICS	PRICING
		AFRICA	DIAGNOSTIC TESTING	0.		13,530.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		EAST ASIA AND THE					DIAGNOSTICS	PRICING
		PACIFIC	DIAGNOSTIC TESTING	0.		40,815.	EQUIPMENT	AGREEMENT
								NON-PROFIT
		RUSSIA AND						PREFERENTIAL
		NEIGHBORING					DIAGNOSTICS	PRICING
		STATES	DIAGNOSTIC TESTING	0.		27,105.	EQUIPMENT	AGREEMENT
								NON-PROFIT
		RUSSIA AND						PREFERENTIAL
		NEIGHBORING					DIAGNOSTICS	PRICING
		STATES	DIAGNOSTIC TESTING	0.		9,000.	EQUIPMENT	AGREEMENT
								NON-PROFIT
		RUSSIA AND						PREFERENTIAL
		NEIGHBORING					DIAGNOSTICS	PRICING
		STATES	DIAGNOSTIC TESTING	0.		11,250.	EQUIPMENT	AGREEMENT
								NON-PROFIT
		RUSSIA AND						PREFERENTIAL
		NEIGHBORING					DIAGNOSTICS	PRICING
		STATES	DIAGNOSTIC TESTING	0.		28,445.	EQUIPMENT	AGREEMENT

<u>Schedule F (Form 990)</u>
THE MAX FOUNDATION
91-1893957
Page 2

chedule F (Form 990)	THE MAX	FOUNDATION			91-189	395/		Page
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
								NON-PROFIT
								PREFERENTIAL
							DIAGNOSTICS	PRICING
		SOUTH AMERICA	DIAGNOSTIC TESTING	0.		14,460.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		CENTRAL AMERICA					DIGNOSTICS	PRICING
		AND THE CARIBBEAN	DIAGNOSTIC TESTING	0.		5,555.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		CENTRAL AMERICA					DIAGNOSTICS	PRICING
		AND THE CARIBBEAN	DIAGNOSTIC TESTING	0.		18,450.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		CENTRAL AMERICA					DIAGNOSTICS	PRICING
		AND THE CARIBBEAN	DIAGNOSTIC TESTING	0.		12,280.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		CENTRAL AMERICA					DIAGNOSTICS	PRICING
		AND THE CARIBBEAN	DIAGNOSTIC TESTING	0.		46,925.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
		CENTRAL AMERICA					DIAGNOSTICS	PRICING
		AND THE CARIBBEAN	DIAGNOSTIC TESTING	0.		25,447.	EQUIPMENT	AGREEMENT
								NON-PROFIT
								PREFERENTIAL
							DIAGNOSTICS	PRICING
		SOUTH ASIA	DIAGNOSTIC TESTING	0.		29,250.	EQUIPMENT	AGREEMENT
		EAST ASIA AND THE						
		PACIFIC	PATIENT SUPPORT	32,533.	WIRE TRANSFER	0.		

Schedule F (Form 990) 2022 THE MAX FOUNDATION 91-1893957 Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other
SUB SAHARAN AFRICA	1	0.		650.	COMPUTER TABLET	FAIR MARKET VALUE
RUSSIA AND NEIGHBORING		500				
STATES	2	600.	WIRE TRANSFER	0.		
CENTRAL AMERICA	39	3,300.	WIRE TRANSFER	0.		
NORTH AMERICA	21	1,800.	WIRE TRANSFER	0.		
SOUTH AMERICA	240	1,026.	WIRE TRANSFER	0.		
	SUB SAHARAN AFRICA RUSSIA AND NEIGHBORING STATES CENTRAL AMERICA AND THE CARIBBEAN NORTH AMERICA	SUB SAHARAN AFRICA 1 RUSSIA AND NEIGHBORING STATES 2 CENTRAL AMERICA AND THE CARIBBEAN 39 NORTH AMERICA 21	SUB SAHARAN AFRICA 1 0. RUSSIA AND NEIGHBORING STATES 2 600. CENTRAL AMERICA AND THE CARIBBEAN 39 3,300. NORTH AMERICA 21 1,800.	SUB SAHARAN AFRICA 1 0. RUSSIA AND NEIGHBORING STATES 2 600. WIRE TRANSFER CENTRAL AMERICA AND THE CARIBBEAN NORTH AMERICA 21 1,800. WIRE TRANSFER	SUB SAHARAN AFRICA 1 0. RUSSIA AND NEIGHBORING STATES 2 600. WIRE TRANSFER 0. CENTRAL AMERICA AND THE CARIBBEAN 39 3,300. WIRE TRANSFER 0. NORTH AMERICA 21 1,800. WIRE TRANSFER 0.	SUB SAHARAN AFRICA 1 0. 650. COMPUTER TABLET RUSSIA AND NEIGHBORING STATES 2 600. WIRE TRANSFER 0. CENTRAL AMERICA AND THE CARIBBEAN 39 3,300. WIRE TRANSFER 0. NORTH AMERICA 21 1,800. WIRE TRANSFER 0.

Schedule F (Form 990) 2022 THE MAX
Part IV Foreign Forms

THE MAX FOUNDATION

91-1893957

Page 4

	1 oreign romis		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	X Yes	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	X Yes	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
	Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes." the organization may be required to separately file Form 5713, International Boycott Report (see		
	Instructions for Form 5713; don't file with Form 990)	Yes	X No
	The state of the s		

Schedule F (Form 990) 2022

Schedule F (Form 990) 2022 THE MAX FOUNDATION 91-1893957	Page 5
Part V Supplemental Information	
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of	
investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c)
(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.	
DADT T LINE 2.	
PART I, LINE 2:	
ALL GRANTS TO FOREIGN ENTITIES OR INDIVIDUALS ARE MADE SUBJECT TO A	
WRITTEN AGREEMENT OR AWARD LETTER THAT CLEARLY DEFINES DELIVERABLES. THE	
MAX FOUNDATION MAINTAINS A PROGRAM DATABASE IN ORDER TO TRACK	
The residence of the state of t	
DOCUMENTATION OF GRANT REQUESTS, QUALIFIED GRANTEES, AND FULFILLMENT OF	
GRANT REQUESTS. PROGRAM STAFF MEMBERS MONITOR THE EXECUTION OF GRANT	
DELIVERABLES TO ENSURE THAT THE TERMS OF THE AGREEMENT ARE FULFILLED ON A	
TIMELY BASIS.	
PART I, LINE 3:	
THE EXPENDITURES REPORTED ON SCHEDULE F, PART I ARE ON THE ACCRUAL BASIS	
OF ACCOUNTING.	
	,
DADW TV TIME 1	
PART IV, LINE 1	
FORM 926 IS NOT REQUIRED TO BE FILED BECAUSE THE TRANSFER TO A FOREIGN	
CORPORATION DOES NOT MEET THE REPORTING REQUIREMENTS IN IRC SEC.	
6038(A)(1)(A).	

Schedule F (Form 990) 2022

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization						Employer ide	ntification number
THE MAX FO	UNDATION					91-189395	7
Part I Fundraising Activities. required to complete this part	Complete if the organization answe	red "Y	es" or	n Form 990, Part IV, li	ine 1	7. Form 990-EZ	filers are not
1 Indicate whether the organization rais		g activ	rities.	Check all that apply.			
a Mail solicitations				overnment grants			
b Internet and email solicitations				nment grants			
c Phone solicitations	g Special	fundra	ising	events			
d In-person solicitations							
2 a Did the organization have a written of	or oral agreement with any individual	(includ	ling of	ficers, directors, trus	tees,	or	
key employees listed in Form 990, P	art VII) or entity in connection with pr	ofessi	onal fu	undraising services?		Yes	No
b If "Yes," list the 10 highest paid indiv	viduals or entities (fundraisers) pursua	ant to	agreei	ments under which th	ne fur	ndraiser is to be)
compensated at least \$5,000 by the	organization.						
		/:::\	5::		(1)	Amount paid	
(i) Name and address of individual	(ii) Activity	(iii) fundr have c	aiser	(iv) Gross receipts	to (c	or retained by)	(vi) Amount paid to (or retained by)
or entity (fundraiser)	(ii) Activity	or cor	trol of	from activity		fundraiser ted in col. (i)	organization
		Yes	No	-			
Total							
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is	exempt from re	gistration

Schedule G (Form 990) 2022 THE MAX FOUNDATION 91-1893957 Page 2

Pa	rt I	Fundraising Events. Complete if the of fundraising event contributions and gr				
		or iditariating event contributions and gr	(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events
			MAXIMIZE LIFE GALA	MAX-A-THON		(add col. (a) through col. (c))
Φ			(event type)	(event type)	(total number)	COI. (C)
Revenue	1	Gross receipts	284,349.	58,781.		343,130.
	2	Less: Contributions	254,916.	54,638.		309,554.
	3	Gross income (line 1 minus line 2)	29,433.	4,143.		33,576.
	4	Cash prizes				
Ø	5	Noncash prizes		3,864.		3,864.
Direct Expenses	6	Rent/facility costs	3,400.			3,400.
irect E	7	Food and beverages	32,252.			32,252.
	8	Entertainment	500.			500.
	9	Other direct expenses		8,446.		47,834.
	10	Direct expense summary. Add lines 4 through				87,850.
_	11	Net income summary. Subtract line 10 from I				-54,274.
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or r	eported more than	
		\$15,000 on Form 990-EZ, line 6a.	T			T
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Be	1	Gross revenue				
ses	2	Cash prizes				
Exper	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)			
	8	Net gaming income summary. Subtract line 7	7 from line 1, column (d)			
_		to the state (A) to the left the state of th				
		ter the state(s) in which the organization condu	_			Ves Ne
		he organization licensed to conduct gaming a No," explain:		olales!		Yes No
		· · ·				
	_					
		ere any of the organization's gaming licenses re Yes," explain:	evoked, suspended, or te	rminated during the tax y	ear?	Yes No

Sch	nedule G (Form 990) 2022 THE MAX FOUNDATION	91-1893	957	Page 3
	Does the organization conduct gaming activities with nonmembers?	L	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	_	_	
	to administer charitable gaming?	L	Yes	No
	Indicate the percentage of gaming activity conducted in:	1	1	
	a The organization's facility			%
	b An outside facility		3b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	- Traine			
	Address			
		_	٦.,	
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	L	Yes	No
,	b If "Yes," enter the amount of gaming revenue received by the organization \$ and the amou	ınt		
٠	of gaming revenue retained by the third party \$	1111		
	c If "Yes," enter name and address of the third party:			
•	5 m 755, 5 m 75 m 75 m 75 m 75 m 75 m 75			
	Name			
	Address			
16	Coming manager information.			
16	Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
á	a Is the organization required under state law to make charitable distributions from the gaming proceeds to	_	_	
	retain the state gaming license?	L	Yes	L No
ŀ	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in	:he		
Da	organization's own exempt activities during the tax year \$ art IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); a	ad David III	lines O	0h 10h
1 6	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	no Part III,	lines 9,	90, 100,
	155, 156, 16, and 175, as applicable. Also provide any additional information. Occ instituctions.			
_				
_				

232083 10-27-22 Schedule G (Form 990) 2022

Schedule G	(Form 990) Supplemental Info	THE MAX FOUNDATION		91-1893957	Page 4
Part IV	Supplemental Info	rmation (continued)	 	 	
-					
-					
-					

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2022
Open to Public

Inspection

Name of the organization							Employer identification number 91–1893957				
	THE MAX FOUNDATION Part I Consequence on Create and Assistance										
Part I General Information on Grants											
1 Does the organization maintain records											
criteria used to award the grants or ass							X Yes No				
2 Describe in Part IV the organization's p											
Part II Grants and Other Assistance to recipient that received more than					anization answered "Y	es" on Form 990, Part	IV, line 21, for any				
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance				
FRED HUTCHINSON CANCER RESEARCH CENTER - 1100 FAIRVIEW AVE N - PO BOX 19024 - SEATTLE, WA 98109	23-7156071	501(C)(3)	10,000.	0.			SUPPORT FOR "SPOT ON" DIAGNOSTIC TESTING				
2 Enter total number of section 501(c)(3) 3 Enter total number of other organization			e line 1 table				1.				

Schedule I (Form 990) 2022 THE MAX FOUNDATION					91-1893957	Page 2
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	organization answ	ered "Yes" on Form 9	90, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash as	ssistance
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other ad	ditional information.		
PART I, LINE 2:						
ALL GRANTS TO U.S. ENTITIES ARE MADE SUBJECT TO AN	AWARD LETTER	ТНАТ				
CLEARLY DEFINES THE GRANTS SCOPE. PROGRAM TEAM MEMI	BERS MONITOR	THE				
EXECUTION OF GRANT DELIVERABLES TO ENSURE THAT THE	TERMS OF THE	AGREEMENT				
ARE FULFILLED ON A TIMELY BASIS.						

232102 10-31-22 Schedule I (Form 990) 2022

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

THE MAX FOUNDATION

Part I Questions Regarding Compensation

Employer identification number
91-1893957

	and the gardine riegal and germentation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
		_		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
•	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
7	organization or a related organization:			
_	Describes a service of a service of service	4a		х
		4b		Х
	Destricts in a second form on a sixth based assessment of	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	The second of the second and provide the applicable amounts for each term in that in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958.6(c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022 THE MAX FOUNDATION 91-1893957

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) PATRICIA GARCIA-GONZALEZ	(i)	252,739.	39,398.	0.	8,636.	17,106.	317,879.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) PATRICIA M. PEARCE	(i)	192,860.	0.	0.	5,855.	14,047.	212,762.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) BRYAN MURPHY	(i)	181,602.	0.	0.	4,195.	10,754.	196,551.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) WILMA COMENAT	(i)	150,694.	0.	0.	4,606.	11,050.	166,350.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
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	(ii)	_	_						
	(i)	_	_						
	(ii)								

Page 2

Schedule J (Form 990) 2022 THE MAX FOUNDATION	91-1893957	Page 3
Part III Supplemental Information		
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also comp	plete this part for any additional inforn	nation.
PART I, LINE 7:		
PATRICIA GARCIA-GONZALEZ, CEO, RECEIVED A NON-FIXED PAYMENT IN THE FORM OF		
A BONUS, PURSUANT TO HER EMPLOYMENT AGREEMENT. THE BONUS WAS REVIEWED AND		
APPROVED BY THE BOARD BASED ON HER PERFORMANCE AND A VARIETY OF OTHER		
FACTORS.		

SCHEDULE L

Department of the Treasury Internal Revenue Service

(Form 990)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open To Public Inspection

Name of th	ne organization T	HE MAX FOUND	ATION							1 '		r ident 93957	ification	on nu	mber
Part I	Excess Bene	efit Transaction	ons (section 5	01(c)(3), secti	ion 501(c)(4), and sec	ction	501(c)(29) orga						
	Complete if the	organization ansv	vered "Yes" on	Form 9	90, Pa	art IV, line	25a or 25b	, or l	Form 990-EZ, Pa	art V, I	ine 40	b.			
1 (a) Na	me of disqualified p	nerson (b) F	Relationship bet			ified	le	:) De	scription of tran	sactio	ın		(d)	(d) Correc	
	mo or aloqualmou p	5616611	person and o	rganiza	ation		,,						Y	es	No
													+	_	
													+	-+	
2 Enter	the amount of tax i	incurred by the o	rganization man	agers	or disq	jualified p	ersons duri	ing th	ne year under						
3 Enter	the amount of tax,	if any, on line 2,	above, reimburs	sed by	the org	ganizatio	າ				\$				
Part II	I pans to and	d/or From Inte	erested Per	sons											
i di tii		organization ansv				Part V I	ine 38a or F	orm	990 Part IV lin	a 26· i	or if th	e oraș	nizatio	ın	
	•	ount on Form 990				, 1 211 , 1	inc ood or r	OIIII	550, 1 art 1v, mi	C 20, \	JI II (II	c orga	rnzatio	'' '	
(a) Name of (b) Relatio			(c) Purpose	(d) Lo	an to or	(e) (Original	(f)	Balance due	(g) In	(h) Ap	proved ard or	ed (i) Written	
inter	interested person with orga		of loan		n the zation?	princip	al amount			defa	ault?	comm	nittee?	agree	ement?
				То	From					Yes	No	Yes	No	Yes	No
				<u> </u>											-
															-
				1											1
Total Part III	Grants or As	sistance Ben	ofiting Intor	octor	l Dor		\$								
Part III	_	organization ansv	_				. 27								
(a) N	lame of interested p						Amount of		(d) Type	of	Т	10) Purp	088.0	f .
(4)	iame of interested p	person	(b) Relationship interested pers	son and			sistance		assistan				assista		•
			the organiz	ation											
											_				
											\dashv				
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											-				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2022

THE MAX FOUNDATION 91-1893957 Schedule L (Form 990) 2022 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (a) Name of interested person (b) Relationship between interested (d) Description of (c) Amount of organization's person and the organization transaction transaction revenues? Ye<u>s</u> No INES GARCIA-GONZALEZ SEE PART V 59,998. SEE PART V Х Part V Supplemental Information. Provide additional information for responses to questions on Schedule L (see instructions) SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: INES GARCIA GONZALEZ (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY MEMBER OF PATRICIA GARCIA-GONZALEZ, CEO. (D) DESCRIPTION OF TRANSACTION: CONTRACTOR

THE MAX FOUNDATION

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 91-1893957

Pai	rt I Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu		•	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6								
	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property	X	2	14 634	FAIR MARKET VALU			
9	Securities - Publicly traded	A		11,031.	FAIR MARKET VALO			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
40	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory			0.40.000				
20	Drugs and medical supplies	Х	28	242,070.	FAIR MARKET VALU	E		
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (AUCTION ITEMS)	X	46	16,070.	FAIR MARKET VALU	Ε		
26	Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organization	ation during	the tax year for c	ontributions				
	for which the organization completed Form 828	3, Part V, D	onee Acknowledg	ement 29			0	
							Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it			
	must hold for at least 3 years from the date of the	he initial co	ntribution, and whi	ch isn't required to be used	for			
	exempt purposes for the entire holding period?					30a		Х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance po	olicy that re	equires the review	of any nonstandard contribut	ions?	31	Х	
32a	Does the organization hire or use third parties o	or related or	ganizations to soli	cit, process, or sell noncash				
	contributions?			•		32a		х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is chec	cked,			
	describe in Part II.	()	J. 1 1	() ()	•			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2022

Schedule M (For	rm 990) 2022 THE MAX FOUNDATION	91-1893957	Page 2
Part II Su	Ipplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and eporting in Part I, column (b), the number of contributions, the number of items received, or a combinate part for any additional information.	d whether the organi tion of both. Also co	ization
SCHEDULE M,	PART I, COLUMN (B):		
THE NUMBER I	N COLUMN B REPRESENTS THE TOTAL CONTRIBUTIONS RECEIVED.		

SCHEDULE O (Form 990) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Open to Pu

Employer identification number

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

THE MAX FOUNDATION 91-1893957 PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SERVICES TO PATIENTS FACING CANCER AND OTHER CRITICAL ILLNESSES FOCUSING OUR ENERGY ON THOSE NO ONE ELSE IS HELPING. FORM 990, PART I, LINE 6, VOLUNTEERS: PARTNER HEALTHCARE PROVIDERS VOLUNTEER THEIR TIME TO FULFILL ALL OBLIGATIONS RELATED TO PRESCRIBING, APPLYING FOR TREATMENT ACCESS REQUESTS ON BEHALF OF INDIVIDUAL PATIENTS, SUPPORT LOGISTICS AND OBTAINING IMPORT PERMITS FROM LOCAL HEALTHCARE AUTHORITIES, OVERSEE USE AND DISPENSATION OF DONATED PRODUCTS AND OTHER ACTIVITIES RELATED TO THEIR OBLIGATIONS WITHIN THE MAX ACCESS SOLUTIONS. IN 2022, THERE WERE 505 HEALTHCARE PROVIDERS IN OUR NETWORK. THERE ARE 7 VOLUNTEER BOARD MEMBERS AND 31 MEMBERS OF OUR MEDICAL & STRATEGIC ADVISORY BOARD, ADDITIONALLY WE WORKED WITH 57 VOLUNTEERS TO ORGANIZE EDUCATION AND AWARENESS EVENTS. 25 VOLUNTEERS ASSISTED WITH FUNDRAISING EVENTS. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: HEALTH EQUITY BY DELIVERING MEDICATION, TECHNOLOGY, AND SERVICES TO PATIENTS FACING CANCER AND OTHER CRITICAL ILLNESSES, FOCUSING OUR ENERGY ON THOSE NO ONE ELSE IS HELPING. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: IN-HOUSE TO ALLOW US TO WORK IN REAL TIME WITH HEALTHCARE PROVIDERS AND CREATE INDIVIDUALIZED PROGRAM LIFE CYCLES TO MEET EACH PATIENT'S NEEDS. WE FURTHER ACT AS HEALTHCARE NAVIGATORS FOR THESE PATIENTS. HELPING THEM WALK THROUGH THE ACCESS PROGRAM ENVIRONMENT. IN ORDER TO OPTIMIZE

Schedule O (Form 990) 2022	Page 2
Name of the organization THE MAX FOUNDATION	Employer identification number 91-1893957
TREATMENT WITHIN OUR CAPABILITIES WE PROVIDE CRUCIAL SUPPORT THAT	
INCLUDES ACCESS TO DIAGNOSTIC TESTING, EMOTIONAL AND LOGISTICAL	
SUPPORT, INFORMATIONAL RESOURCES AND EDUCATION, AS WELL AS ADVOCATING	
ON THEIR BEHALF WHEN NEEDED. WE STRENGTHEN THE COMMUNITIES AROUND	
PATIENTS BY SUPPORTING PATIENT ORGANIZATIONS AND CREATING AWARENESS	_
INITIATIVES IN LOCAL AND GLOBAL COMMUNITIES.	
FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:	
INDIA, MALAYSIA, THAILAND, SOUTH AFRICA	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE TAX RETURN IS PREPARED BY AN OUTSIDE ACCOUNTANT. AFTER PREPARATION, THE	
FINANCE COMMITTEE PERFORMS A REVIEW OF THE RETURN. THE RETURN IS THEN FILED	
WITH THE IRS. A COPY IS PROVIDED TO THE BOARD OF DIRECTORS PRIOR TO FILING	
WITH THE INTERNAL REVENUE SERVICE.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE BOARD HAS ADOPTED A CONFLICT OF INTEREST POLICY AND THE POLICY IS	
REVIEWED ON AN ANNUAL BASIS. EACH YEAR, BOARD MEMBERS AND OFFICERS MUST	
·	
REVIEW THE POLICY AND DETERMINE IF ANY CONFLICT OF INTERESTS EXIST.	
ANNUALLY, THE DISCLOSURES WERE REVIEWED BY THE EXECUTIVE ASSISTANT. SHOULD	
A CONFLICT ARISE, IT WOULD BE REVIEWED BY THE CFO, CEO AND BOARD TREASURER.	
NO BOARD MEMBER OR OFFICER MAY VOTE ON ANY MATTER UNDER CONSIDERATION IN	
WHICH SUCH PERSON HAS A CONFLICT OF INTEREST. FURTHER, ANY PERSON WITH A	
MATERIAL CONFLICT OF INTEREST IN ANY DECISION SHOULD BE ABSENT FROM THE	
ROOM DURING THE BOARD'S REVIEW, INCLUDING ITS VOTE, ON THE DECISION IN	
QUESTION.	

Schedule O (Form 990) 2022	Page 2
Name of the organization THE MAX FOUNDATION	Employer identification number 91-1893957
FORM 990, PART VI, SECTION B, LINE 15:	
THE CEO HAS AN UPDATED CONTRACT WITH THE BOARD FOR A PERIOD OF FIVE YEARS,	
COMMENCING JULY 1, 2021. IN THIS CONTRACT, A BASE SALARY AND A YEARLY	
PERCENTAGE INCREASE HAS BEEN ESTABLISHED, AS WELL AS A YEARLY BONUS.	
EXTERNAL COMPENSATION ANALYSIS AND A WRITTEN PERFORMANCE EVALUATION WERE	
INCLUDED IN THE RENEWAL OF THE CEO CONTRACT.	
THE CFO WAS OFFICIALLY HIRED AS AN EMPLOYEE IN JULY 2018. BOTH THE CEO AND	
THE BOARD REVIEWED AND DETERMINED COMPENSATION.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL	
STATEMENTS ARE PROVIDED UPON REQUEST.	
FORM 990, PART XII, LINE 2B AND PART IV LINE 12A	
ACTIVITY REPORTED ON THIS FORM 990 AND ITS AUDITED FINANCIAL STATEMENTS	
INCLUDES ALL ACTIVITY FOR ENTITIES REPORTED ON SCHEDULE R.	

232212 10-28-22 Schedule O (Form 990) 2022

THE MAX FOUNDATION

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

91-1893957

(a)	(b)	(c)	(d)	(e))	(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	_		ome End-of-year asse		Direct controlling entity		9
MAXSTATION MALAYSIA SDN BHD - 32-0492996								
UNIT 1302 (LOBBY 1), BLOCK A, DAMANSARA INTA	1							
SELANGOR, MALAYSIA	PATIENT ORIENTED PROGRAMS	MALAYSIA	37	,318.	34,555.	THE MAX FOU	NDATION	Г
Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related to organizations during the tax year. (a) (b) (c) (d) (e) (f) Name, address, and EIN Primary activity Legal domicile (state or Exempt Code Public charity Direct control						(g) Section 512(b)(13)		
of related organization	la.y activity	foreign country)	section	status (if section		entity	controlled entity?	
		, , ,		501(c)(3))			Yes	No
MAXAID - 35-2577906 1107 NE 45TH, NO. 230 SEATTLE, WA 98105	SUPPORT MAX FOUNDATION	WASHINGTON	501(C)(3)	LINE 12A, I	THE MA		x	

Schedule R (Form 990) 2022 THE MAX FOUNDATION 91-1893957

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	. ,			1		1			T		
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General of managing partner?	Percentage ownership
		country)		sections 512-514)		833013	Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
	1										
	1										
]										
]										
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	1										
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	1										
	1										
	l			1			1		l .		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	()	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	ent	tion b)(13) rolled tity?
		Courti y)						Yes	No
THE MAX FOUNDATION SOUTH AFRICA TRUST									
10 COSMOSPLACE	TO SUPPORT MAX	SOUTH							
DOORNPOORT, PRETORIA, SOUTH AFRICA 0186	FOUNDATION	AFRICA	MAX FOUNDATION	TRUST	-36,063.	5,750.	100%	х	
								Ь	
								<u> </u>	

Page 2

Page 3

Part V	Transactions With Related Organization	s. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 3	5b. or 36.

Not	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
	During the tax year, did the organization engage in any of the following transactions						
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	/			1a		Х
b	b Gift, grant, or capital contribution to related organization(s)						
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
	d Loans or loan guarantees to or for related organization(s)						Х
	e Loans or loan guarantees by related organization(s)						Х
f	Dividends from related organization(s)				1f		Х
	Sale of assets to related organization(s)				1g		Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		Х
i	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
•	, , , , , , , , , , , , , , , , , , , ,				-		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		х
	Performance of services or membership or fundraising solicitations for related organ				11	х	
	Performance of services or membership or fundraising solicitations by related organ				1m		Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	х	
					10	х	
·	Chaing of paid on proyoco with rolated organization (c)						
n	Reimbursement paid to related organization(s) for expenses				1p		х
	Reimbursement paid by related organization(s) for expenses				1q	x	
ч	Treimbursement paid by related organization(s) for expenses				19		
r	Other transfer of cash or property to related organization(s)				1r		х
					1s		Х
	If the answer to any of the above is "Yes," see the instructions for information on w				13		
	•	· ·					
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved		
		type (a s)					
(1) №	AXAID	L	4,371,165.	воок			
(2)							
(3)							
(4)							
(5)							

Schedule R (Form 990) 2022 THE MAX FOUNDATION 91-1893957 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprition allocat	opor- late tions?	General manage partner	(k) Percentage ownership
								000) 0000

Schedule R	(Form 990) 2022 THE MAX FOUNDATION	N	91-1893957	Page 5
Part VII	(Form 990) 2022 THE MAX FOUNDATION Supplemental Information			
	Provide additional information for responses to qu	estions on Schedule R. See instructions.		
-				
-				

Information Return of U.S. Persons With Respect to Foreign
Disregarded Entities (FDEs) and Foreign Branches (FBs)

▶Go to www.irs.gov/Form8858 for instructions and the latest information.

epartment of the Treasury	Information furnishe	ed for the FDE's or F	B's annual accounting period ((see instructions)	Attachment
ternal Revenue Service	beginning JAN 1	, 2022	, and ending DEC 31	, 20 22	Sequence No.
ame of person filing this re	eturn			Filer's ident	ifying number

Name of person filing this return		Filer's	identifying number			
THE MAX FOUNDATION 91-1893957						
Number, street, and room or suite no. (or P.O. box number if mail is not delivered to street address)						
City or town, state, and ZIP code SEATTLE, WA 98105						
Filer's tax year beginning JAN 1 , 20 22 , and ending DE	CC 31 , 20 22					
Important: Fill in all applicable lines and schedules. All information mus U.S. dollars unless otherwise indicated.	t be in English. All amounts	must be stated in				
Check here	olled foreign corporation (C	· —	controlled foreign partnership ontrolled foreign partnership			
Check here Initial Form 8858 Final Form 8858		_				
1a Name and address of FDE or FB MAXSTATION MALAYSIA		b(1) U.S. identifying 32-0492996	number, if any			
BLOCK A DAMANSARA INTAN, NO 1 JALAN PETALING JAYA, SELAN		, ,	umber (see instructions)			
MALAYSIA 47400		MAXFN3957				
c For FDE, country(ies) under whose laws organized and entity type ur MALAYSIA CORPORAT		d Date(s) of organiza 07 10 09	tion e Effective date as FDE			
			01/01/16			
	ountry in which principal usiness activity is conducted	h Principal business activity	i Functional currency			
		PATIENT SUPPLY				
	AYSIA		MYR			
2 Provide the following information for the FDE's or FB's accounting p		anticuliar announts demonstrates	t if annilogible) of nevern(a) with			
a Name, address, and identifying number of branch office or agent (if in the United States	any) Name and address (ii) custody of the books records, if different	ncluding corporate department and records of the FDE or FB,	t, if applicable) of person(s) with and the location of such books and			
THE MAX FOUNDATION	TAY & PARTNERS	~~~				
1107 NE 45TH, NO. 230 SEATTLE, WA 98105	PLAZE SEE HOY (KUALA LAMPUR !	50200				
SEATTLE, WA 98105	MALAYSIA	50200				
3 For the tax owner of the FDE or FB (if different from the filer), provide	de the following (see instruc	tions):				
a Name and address	b Annual account	ing period covered by	the return (see instructions)			
	c(1) U.S. identifyir	ng number, if any				
	c(2) Reference ID	number (see instructio	ns)			
	d Country under wh	nose laws organized e	Functional currency			
4 For the direct owner of the FDE or FB (if different from the tax own	er) provide the following (so	e instructions):				
a Name and address		whose laws organized				
	c U.S. identifying	number, if any d	Functional currency			
5 Attach an organizational chart that identifies the name, placement, percentage of ownership	, tax classification, and country of org	ganization of all entities in the c	chain of			

For Paperwork Reduction Act Notice, see the separate instructions.

Form **8858** (Rev. 9-2021)

OMB No. 1545-1910

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ownership between the tax owner and the FDE or FB, and the chain of ownership between the FDE or FB and each entity in which the FDE or FB has a 10% or more direct or indirect interest. See instructions.

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Income Statement (see instructions) Schedule C

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules or the average exchange rate determined under section 989(b)). If the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for FDEs or FBs that use U.S. dollar approximate separate transactions method of accounting (DASTM).

<u>If you</u>	are using the a	verage exchange rate (determined under section 989(b)), check the following	box			X
				Functional Currency	U.S. [Oollars
1	Gross receip	ts or sales (net of returns and allowances)		164,050.		37,318.
2		s sold				
3	Gross profit	subtract line 2 from line 1)	3	164,050.		37,318.
4	Dividends		4			
5	Interest		5			
6	Gross rents,	royalties, and license fees	6			
7	Gross incom	e from performance of services	7			
8	Foreign curre	ncy gain (loss)	8			
9)				
10		(add lines 3 through 9)		164,050.		37,318.
11		ons (exclude income tax expense)		612,862.		139,412.
12	Income tax e	xpense	12			
13		nents				
14	Net income (oss) per books		-448,812.		-102,094.
Sch	edule C-1	Section 987 Gain or Loss Information				
	Note: See th the FDE or F	e instructions if there are multiple recipients of remittances from 3.		(a) Amount stated in functional currency of FDE or FB	Amount functiona	b) stated in I currency cipient
1	Remittances	from the FDE or FB	1			
2		gain (loss) recognized by recipient				
3		gain (loss) deferred under Regulations section 1.987-12 (attach				
	statement)		3			
	,				Yes	No
4	Were all remi	ttances from the FDE or FB treated as made to the direct owner?				
5		wner change its method of accounting for section 987 gain or loss with resp				
		or FB during the tax year? If "Yes," attach a statement describing the meth-				
		nd new method of accounting		-		
Sch	edule F	Balance Sheet				
	•	Il amounts in U.S. dollars computed in functional currency and translated into a instructions for an exception for FDEs or FBs that use DASTM.	U.S. (dollars in accordance		
		Assets		(a) Beginning of annual accounting period	(t End of accountir	o) annual ng period
1	Cash and oth	ner current assets	1	16,709.		31,550.
2	Other assets		2	1,915.		3,005.
3	Total assets		3	18,624.		34,555.
		Liabilities and Owner's Equity				
4	Liabilities		4	891,717.		961,341.
5	Owner's equ	ty	5	-873,093.		-926,786.
6	Total liabilitie	s and owner's equity	6	18,624.		34,555.
Sch	edule G	Other Information				
					Yes	No
1	During the ta	x year, did the FDE or FB own an interest in any trust?				Х
2	During the ta	x year, did the FDE or FB own at least a 10% interest, directly or indirectly, in	n any fo	oreign		
						X
3	Did the tax o	if the FDE made its election to be treated as disregarded from its owner during wner claim a loss with respect to stock or debt of the FDE as a result of the c	electio	า? ้		х
4	section 901(r	x year, did the FDE or FB pay or accrue any foreign tax that was disqualified n)?				х
5	During the ta	x year, did the FDE or FB pay or accrue foreign taxes to which section 909 a	pplies			v
		that were previously suspended under section 909 as no longer suspended	?		orm 8858 (X
212/11	2 04-01-22			⊢ 0	rrn 0000 (HPV 4.ソロソ1

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Sch	edule G Other Information (continued)				
		Yes	No		
6	Is the FDE or FB a qualified business unit as defined in section 989(a)?		Х		
	Do not complete lines 7 and 8 if you are an individual who owns an FB or FDE directly or through tiers of				
	FBs and FDEs.				
7a	During the tax year, did the FDE or FB receive, or accrue the receipt of, any amounts defined as a				
	base erosion payment under section 59A(d) or have a base erosion tax benefit under section 59A(c)(2) from				
	a foreign person, which is a related party of the taxpayer? See instructions. If "Yes," complete lines 7b				
	and 7c		Х		
b	Enter the total amount of the base erosion payments \$				
С	Enter the total amount of the base erosion tax benefit \$				
8a	During the tax year, did the FDE or FB pay, or accrue the payment of, any amounts defined as a base				
	erosion payment under section 59A(d) or have a base erosion tax benefit under section 59A(c)(2) to a				
	foreign person, which is a related party of the taxpayer? See instructions. If "Yes," complete lines 8b and 8c		Х		
b	Enter the total amount of the base erosion payments \$				
С	Enter the total amount of the base erosion tax benefit \$				
9	Answer only if the tax owner of the FDE or FB is a CFC: Were there any intracompany transactions between				
	the FDE or FB and the CFC or any other branch of the CFC during the tax year, in which the FDE or FB				
	acted as a manufacturing, selling, or purchasing branch?				
	Answer the remaining questions in Schedule G only if the tax owner of the FB or the interest in the FDE				
	is a U.S. corporation. Answer questions 10a through 11c if the tax owner of the FB or the interest in the FDE is				
	treated as a U.S. corporation solely for purposes of these questions.				
10a	If the FB or the interest in the FDE is a separate unit under Regulations section				
	1.1503(d)-1(b)(4), and is not part of a combined separate unit under Regulations section 1.1503(d)-1(b)(4)(ii),				
	does the separate unit have a dual consolidated loss as defined in Regulations section 1.1503(d)-1(b)(5)(ii)?		N/A		
b	b If "Yes," enter the amount of the dual consolidated loss				
11a	If the FB or the interest in the FDE is a separate unit and part of a combined separate unit under				
	Regulations section 1.1503(d)-1(b)(4)(ii), does the combined separate unit have a dual consolidated loss as				
	defined in Regulations section 1.1503(d)-1(b)(5)(ii)? If "Yes," complete lines 11b and 11c		Х		
b	Enter the amount of the dual consolidated loss for the combined separate unit > \$(_			
С	Enter the net income (loss) attributed to the individual FB or the individual interest in the FDE as determined				
	under Regulations section 1.1503(d)·5(c)(4)(ii)(A)				
12a	Was any portion of the dual consolidated loss on line 10b or 11b taken into account in computing U.S.				
	taxable income for the year? If "Yes," go to line 12b. If "No," go to line 13		Х		
b	Was this a permitted domestic use of the dual consolidated loss under Regulations section 1.1503(d)-6? If				
	"Yes," see the instructions and go to line 12c. If "No," go to line 12d		Х		
С	If "Yes," is the documentation that is required for the permitted domestic use under Regulations section				
	1.1503(d)-6 attached to the return? After answering this question, go to line 13a				
d	If this was not a permitted domestic use, was the dual consolidated loss used to compute consolidated				
	taxable income as provided under Regulations section 1.1503(d)-4? If "Yes," go to line 12e				
е	Enter the separate unit's contribution to the cumulative consolidated taxable income				
	("cumulative register") as of the beginning of the tax year \$ See instructions	s			
13a	During the tax year, did any triggering event(s) occur under Regulations section 1.1503(d)-6(e) requiring				
	recapture of any dual consolidated loss(es) attributable to the FB or interest in the FDE, individually or as				
	part of a combined separate unit, in any prior tax years?		X		
b	the contract of the contract o				
Sch	edule H Current Earnings and Profits or Taxable Income (see instructions)	•			
Impor	tant: Enter the amounts on lines 1 through 6 in functional currency.				
1	Current year net income (loss) per foreign books of account		-448,812.		
2	Total net additions 2				
3	Total net subtractions 3				
4	Current earnings and profits (or taxable income-see instructions) (line 1 plus line 2 minus line 3) 4		-448,812.		
5	DASTM gain (loss) (if applicable)				
6	Combine lines 4 and 5		-448,812.		
7	Current earnings and profits (or taxable income) in U.S. dollars (line 6 translated at the average				
•	exchange rate determined under section 989(b) and the related regulations (see instructions))		-102,094.		
8	Enter exchange rate used for line 7 4.396049	•			

Form 8858 (Rev. 9-2021) Page 4 Transferred Loss Amount (see instructions) Schedule I Important: See instructions for who has to complete this section. Yes No Were any assets of an FB (including an FB that is an FDE) transferred to a foreign corporation? If "No," 1 stop here. If "Yes," go to line 2 Х 2 Was the transferor a domestic corporation that transferred substantially all of the assets of an FB (including an FB that is an FDE) to a specified 10%-owned foreign corporation? If "No," stop here. If "Yes," go to Immediately after the transfer, was the domestic corporation a U.S. shareholder with respect to the 3 transferee foreign corporation? If "No," stop here. If "Yes," go to line 4 Enter the transferred loss amount included in gross income as required under section 91. See Schedule J Income Taxes Paid or Accrued (see instructions) Foreign Tax Credit Separate Categories **Foreign Income Taxes** (a) Country or **(b)** Foreign Tax Year (YYYY-MM-DD) (c)
Foreign Currency (d) Conversion (e) U.S. Dollars **(f)** Foreign Branch (h) General (i) Other (g) Passive Rate **Totals**

Form **8858** (Rev. 9-2021)

Certificate Of Completion

Envelope Id: E9529A16C4404DE7B8A37B70E3DD9009

Subject: Complete with DocuSign: 2022 Form 990 - THE MAX FDTN-FINAL.pdf

Source Envelope:

Document Pages: 69 Envelope Originator: Signatures: 1 Certificate Pages: 4 Initials: 0 Abby Russo

AutoNav: Enabled

Envelopeld Stamping: Enabled

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1107 NE 45th St. Suite 230

Seattle, WA 98105

Sent: 8/3/2023 4:20:38 PM

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Viewed: 8/4/2023 10:31:13 AM

Signed: 8/4/2023 10:31:43 AM

Status: Completed

abby.russo@themaxfoundation.org IP Address: 67.183.140.209

Record Tracking

Status: Original Holder: Abby Russo Location: DocuSign

Patricia M Pearce

D25F0634D5804C7...

8/3/2023 4:19:45 PM abby.russo@themaxfoundation.org

Signer Events Timestamp Signature

Signature

Patricia M Pearce

patti.pearce@themaxfoundation.org

CFO & VP, Administration

Security Level: Email, Account Authentication

(None)

Signature Adoption: Pre-selected Style

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Electronic Record and Signature Disclosure:

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In Person Signer Events

ID: 3cf9ca38-a740-45fc-a564-f510e1533e1f

in Person Signer Events	Signature	Timestamp			
Editor Delivery Events	Status	Timestamp			
Agent Delivery Events	Status	Timestamp			
Intermediary Delivery Events	Status	Timestamp			
Certified Delivery Events	Status	Timestamp			
Carbon Copy Events	Status	Timestamp			
Witness Events	Signature	Timestamp			
Notary Events	Signature	Timestamp			
Envelope Summary Events	Status	Timestamps			
Envelope Sent Certified Delivered Signing Complete Completed	Hashed/Encrypted Security Checked Security Checked Security Checked	8/3/2023 4:20:38 PM 8/4/2023 10:31:13 AM 8/4/2023 10:31:43 AM 8/4/2023 10:31:43 AM			
Payment Events	Status	Timestamps			
Electronic Record and Signature Disclosure					

ELECTRONIC RECORD AND SIGNATURE DISCLOSURE

From time to time, The Max Foundation (we, us or Company) may be required by law to provide to you certain written notices or disclosures. Described below are the terms and conditions for providing to you such notices and disclosures electronically through the DocuSign system. Please read the information below carefully and thoroughly, and if you can access this information electronically to your satisfaction and agree to this Electronic Record and Signature Disclosure (ERSD), please confirm your agreement by selecting the check-box next to 'I agree to use electronic records and signatures' before clicking 'CONTINUE' within the DocuSign system.

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At any time, you may request from us a paper copy of any record provided or made available electronically to you by us. You will have the ability to download and print documents we send to you through the DocuSign system during and immediately after the signing session and, if you elect to create a DocuSign account, you may access the documents for a limited period of time (usually 30 days) after such documents are first sent to you. After such time, if you wish for us to send you paper copies of any such documents from our office to you, you will be charged a \$0.00 per-page fee. You may request delivery of such paper copies from us by following the procedure described below.

Withdrawing your consent

If you decide to receive notices and disclosures from us electronically, you may at any time change your mind and tell us that thereafter you want to receive required notices and disclosures only in paper format. How you must inform us of your decision to receive future notices and disclosure in paper format and withdraw your consent to receive notices and disclosures electronically is described below.

Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. Further, you will no longer be able to use the DocuSign system to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through the DocuSign system all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact The Max Foundation:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: mwrigglesworth@themaxfoundation.org

To advise The Max Foundation of your new email address

To let us know of a change in your email address where we should send notices and disclosures electronically to you, you must send an email message to us at mwrigglesworth@themaxfoundation.org and in the body of such request you must state: your previous email address, your new email address. We do not require any other information from you to change your email address.

If you created a DocuSign account, you may update it with your new email address through your account preferences.

To request paper copies from The Max Foundation

To request delivery from us of paper copies of the notices and disclosures previously provided by us to you electronically, you must send us an email to mwrigglesworth@themaxfoundation.org and in the body of such request you must state your email address, full name, mailing address, and telephone number. We will bill you for any fees at that time, if any.

To withdraw your consent with The Max Foundation

To inform us that you no longer wish to receive future notices and disclosures in electronic format you may:

i. decline to sign a document from within your signing session, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may;

ii. send us an email to mwrigglesworth@themaxfoundation.org and in the body of such request you must state your email, full name, mailing address, and telephone number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

The minimum system requirements for using the DocuSign system may change over time. The current system requirements are found here: https://support.docusign.com/guides/signer-guide-signing-system-requirements.

Acknowledging your access and consent to receive and sign documents electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please confirm that you have read this ERSD, and (i) that you are able to print on paper or electronically save this ERSD for your future reference and access; or (ii) that you are able to email this ERSD to an email address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format as described herein, then select the check-box next to 'I agree to use electronic records and signatures' before clicking 'CONTINUE' within the DocuSign system.

By selecting the check-box next to 'I agree to use electronic records and signatures', you confirm that:

- You can access and read this Electronic Record and Signature Disclosure; and
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- Until or unless you notify The Max Foundation as described above, you consent to
 receive exclusively through electronic means all notices, disclosures, authorizations,
 acknowledgements, and other documents that are required to be provided or made
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