Accelerating health equity
One patient at a time

2021 Annual Report

themaxfoundation.org
Our Mission

Our mission is to accelerate health equity.

We do this by delivering medication, technology, and services to patients facing cancer and other critical illnesses, focusing our energy on those no one else is helping.

Our Vision

Our vision is a world where all people can access high-impact medicines, where geography is not destiny, and where everyone can strive for health with dignity and hope.
Letter from the CEO & Board President

As we look back at 2021, this message provides a strong affirmation of why we are here. Fundamentally, The Max Foundation is a patient-oriented organization; we serve patients, and by extension, their families and communities.

We provided over 34,000 patients in more than 75 countries with access to treatment. We reached 3,000 families for the first time, introduced new innovative cancer treatments in 15 countries, and supported molecular diagnostics tests or infrastructure to 30 countries. As we embarked on a deep process of strategic planning and forged our path for the next five years, this work reaffirmed our steadfast commitment to helping those who have been forgotten.

The results of our strategic planning process culminated with the approval of the Equity in Action, 5-year strategic plan, and our path forward can be summarized in five points:

**First, a strong mandate expressed in three words: Treat, Amplify, Sustain.** We will double the number of new patients we reach, amplify our voice and by extension the voices of patients, and create a more sustainable organization by increasing the number of donors we engage.

**Second, a mission re-frame: for almost 25 years we have stated our mission in terms of who we help.** As we identified opportunities to impact the lives of new patient populations, we continuously expanded and restated our mission, from children with leukemia, to blood cancer, to rare cancer and to all cancer. The Max Foundation exists to accelerate health equity; we always have and always will continue to create pathways so geography does not mean destiny and all people can access treatment with dignity and with hope.

**Third, a commitment to be louder.** By elevating our messages and amplifying our voice, we will make sure the world is aware of the current structural inequities that persist in access to new treatments in low-middle income countries.

**Fourth, rebalance our holistic approach.** Our programs help patients overcome social determinants of health and strengthen local health systems to be more systematically in lockstep with our access solutions model.

**Fifth, an opportunity to impact more patients.** In addition to doubling our patient reach, we will expand our portfolio of medicines to treat 10 more cancers and rare diseases, improving access to marginalized populations.

As is typical of our organization, our plans are both exciting and ambitious and will require your support. As we move into 2022, our 25th year anniversary, we are humbled by the courage of each patient, the dedication of our healthcare provider partners, the commitment of our supporters, and the spirit of our mighty team. It is in this spirit that we share this annual report with you.

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“I am a newly diagnosed [cancer] patient in Nairobi Kenya, been on free [of charge] medication for two months with marked improvement and I’d like to thank The Max Foundation for the service offered locally in our country.”

- Kenyan Patient

Pat Garcia-Gonzalez  
CEO and Co-Founder  
The Max Foundation

Paula Boultbee  
Board President  
The Max Foundation
On a mission to accelerate health equity

2021 by the numbers

34,000+ people helped with rare cancers and diseases

75+ low- and middle-income countries supported

9,119,946 daily doses of life extending cancer and rare disease medication delivered

5,440 molecular diagnostic tests administered

520 partner healthcare professionals

380 partner medical institutions

327 treatment shipments delivered through our supply chain

63 global team members serving our patient community
10 Diseases treated in 2021

30,267 patients treated for Chronic Myeloid Leukemia (CML)

2,966 patients treated for Gastrointestinal Stromal Tumors (GIST)

388 patients treated for Philadelphia Chromosome-positive Acute Lymphoblastic Leukemia (Ph+ ALL)

385 patients treated for Renal Cell Carcinoma (RCC)

119 patients treated for Dermatofibrosarcoma Protuberans (DFSP)

50 patients treated for ALK- and ROS1-positive non–small cell Lung Cancer (ALK+ & ROS1+ NSCLC)

42 patients treated for Hypereosinophilic syndrome/ Chronic Eosinophilic Leukemia (HES/CEL)

8 patients treated for Myelodysplastic Syndromes/ Myeloproliferative Disorders (MDS/MPD)

3 patients treated for Primitive NeuroEctodermal Tumors (pNET)

2 patients treated for Systemic Mastocytosis (SM)
A person can’t avoid fate, but they can control the way they respond to it.

For Mina, a cancer patient living in Kathmandu, traveling the 200 kilometers (125 miles) to her hospital was very difficult. Landslides in the area made the journey especially long, and many roads unpassable. As a result, Mina could not make it to see her doctor and was not able to take her medication for 2 months.

Mina’s absence was flagged by The Max Foundation’s (Max) custom software, PATS, and brought to the attention of one of Max’s dedicated patient champions, Sweta Agrawal, in Nepal. Sweta reached out to Mina to understand why she had not been able to make her medical appointment and pick up her medication. Sweta worked to have Mina’s case transferred to another hospital close to her home, Patan Hospital, where Max had a physician who could treat her.

Max has a global team who, like Sweta, work relentlessly to understand the challenges facing our patients. Our years of experience in low- and middle-income countries have taught us that simply making a drug available does not ensure that patients can access it. Our Max team knows that ensuring our patients can access treatment takes commitment and understanding as we would soon find out with Mina.

While at Patan Hospital, Mina was devastated again when she learned her platelet count was very high and her medicine wasn’t working. Luckily, The Max Foundation had other lines of medication in their portfolio to treat Mina’s disease. Her platelet count became normal again. In cancer care, situations like Mina’s are not unique. A patient must often move from one treatment to another. By understanding the disease and the patient journey, Max has built programs to treat patients for life. This patient-centered focus has made the chance of survival for patients with Mina’s form of cancer the same as if she lived in a high-income country. When we think of equity, we think of patients like Mina.

Today, Mina has been on medication free of charge for more than 12 years. She used to cry at the thought of not seeing her baby boy grow up. Her son is now 14 years old and she is thankful to The Max Foundation and their partners for providing her the chance to see him go to school every day.
Expanding Our Reach
Thao and Joe’s story from the South Pacific

Joe is a 34-year-old father of two beautiful girls, from Vanuatu, an island country in the South Pacific Ocean, situated between Australia and Fiji.

In 2014, he fell ill while working as a seasonal worker in Queensland, Australia to support his family. He was admitted to the hospital and subsequently was diagnosed with leukemia. His older brother had to help pay $600 USD for his monthly supply of medicine. In a country where the median income is often less than half of that, this was too expensive for Joe’s family to buy.

Joe would go for months without medication while he saved, hoping to buy more. This caused his condition to worsen. His white cell counts rose, his spleen expanded, and he developed a left thigh swelling which caused him intense pain and rendered him unable to walk.

When Joe’s case was brought to The Max Foundation, there was no program active in Vanuatu. Due to the urgency of Joe’s condition, one of Max’s team members, Thao, reached out to our closest physician partner in neighboring Fiji to enroll Joe right away. Joe started to travel 1,000 km (600 miles) to Fiji to collect his medicine free of charge until COVID-19 caused international border closures and Joe was again in need of access. Thao and the Max team worked tirelessly to secure a new partnership with a quality clinic in Vanuatu where Joe and other patients like him could be treated.

Joe is grateful for the timely arrival of his treatment to his island. His health has improved dramatically. Today, he is a healthy man who works as a security guard and is able to take care of his family. At The Max Foundation we envision a world where all people can access the best medicines, where geography is not destiny, and where everyone can strive for health with dignity and hope. We are proud to make that vision a reality for people in 75 countries, big and small, in every corner of the world.

We are expanding our reach to 10 new countries in the next 5 years!
Our CEO Wins International Award for Outstanding Contribution to Cancer Control

Pat has made tremendous contributions over the last 25 years to accelerate health equity in cancer care across the globe. Her visionary leadership has brought access to high-impact medicines and treatment, care and support to thousands of cancer patients living in low- and middle-income countries.

“For 25 years now, The Max Foundation has worked tirelessly to develop all necessary systems to treat cancer in just about every corner of the world in a safe, equitable manner,” said Pat. “I thank the UICC and its judges for this amazing recognition that allows my team and I to continue acting as a voice for the forgotten patients.”

In October 2021, Pat humbly accepted this award at the 2021 World Cancer Leader’s Summit on behalf of The Max Foundation’s courageous patients and their families, partner hematologists and oncologists, partner patient organizations and patient leaders, implementing partners and dedicated global team. This award embodies the organization’s belief that all people should have access to high impact medicines, geography should not be destiny, and everyone should be able to strive for health with dignity and with hope.

Visit the UICC website to learn more about the awards, the finalists and their collective work to reduce the global cancer burden.
Amplifier of the Year: Mariam Izoria

Mariam Izoria is Max’s program coordinator based in Georgia, a former Soviet republic in the heart of the Eastern Europe and Central Asia region. Mariam supports patients in Georgia, Armenia, Tajikistan, Moldova and Estonia. Mariam is a Medical Doctor, an Epidemiologist and holds a PhD in Public Health and a master’s in Healthcare Administration.

We were lucky enough to have her join the Max team 3 years ago, and in that time she has worked tirelessly to support patients in Max programs while also contributing to the national Covid response in her country. This sometimes required working full shifts at the hospital, and then returning to her home office to contact patients and physicians for her Max programs. Mariam has built strong relationships with our partners in the health care system and patient groups in her countries, helping everyone involved understand the patient journey and strengthen Max’s impact. Mariam lives with her beautiful daughter and her mother and says she draws her strength from them.

Three magic years at The Max Foundation

“It is an amazing journey to work here, beside all of you, and was one of the best decisions I made in life. I hope I can use the skills and talents that you helped me cultivate and make you proud of me.”

- Mariam Izoria, Program Coordinator

Mariam accepted our Excellence in Patient Advocacy Award at the March 2022 Maximize Life Gala (above). She inspired the crowd with her story and dedication to giving back to patients in need. She explained how when she was young, she wanted to have super powers, and she now feels that her dream has come true because “together we perform wonders every day.” Max has superheroes like Miriam helping patients in 75 countries around the world. They are a pillar that supports our work and their dedication inspires everyone at Max!
Your Support is Making a Difference

2021 Fundraising and Development Update

Virtual Maximize Life Gala

In 2021, we held our first virtual Maximize Life Gala with participants from 22 countries. We visited each region Max works in and heard how people all over the world are living with dignity and hope in the face of cancer. For our Seattle-area guests, we even included a tasting experience with global food and local drinks.

In total, we raised over $167,000 at the Maximize Life Gala – all in support of bridging the gap in diagnostics and cancer care.

Max-A-Thon 2021

From September 24-26, participants walked, ran, biked and swam to represent the journeys of Max patients in our annual fitness fundraiser. Individuals and teams fundraised to bridge the gap for cancer patients and over $76,000 was raised to provide critical access to cancer treatments for patients living in low- and middle-income countries.

Providing dignity & hope in Armenia

Susan Jerian, MD, member of the Max Board of Directors, hosted an inaugural virtual fundraiser for cancer patients in Armenia. Dr. Jerald Radich, Max Board of Directors member, presented from his home in Seattle. He was joined by speakers from Armenia – Dr. Karen Meliksetyan, keynote speaker, and Tsovinar, a patient who shared her inspirational story.

The event was a resounding success raising just shy of $50K and plans are already underway for 2022’s event.
Impacting Families and Communities

Nazlin’s story from Malaysia

Nazlin Nawani was 41 years old and worked at a palm oil mill in Malaysia when he found a lump on his neck. A tissue biopsy confirmed he had lymphoma and that it had spread to his lungs. Nazlin’s first thought was his 3 children. If he lost his job at the mill, he would not be able pay for their education. Nazlin needed to start chemotherapy right away and considered putting off his treatment out of fear that he would miss work. Fortunately, his doctor told him about a program by The Max Foundation (Max) specifically designed to address his challenge.

Max Schooling started in 2014 and provides monetary grants for children of patients to cover the cost of schooling. At Max, we have learned how different socio-economic obstacles like Nazlin’s prevent patients from accessing treatment even when medications and therapies are available. As anyone who has been touched by cancer knows, the impact of diagnoses extend far beyond patients and affect families and communities.

Today, 7 years later, Nazlin’s eldest daughter has received her diploma and is working in culinary arts. Nazlin is still continuing his treatment and feels lucky to have had the support from Max Schooling for his family. The Max Foundation is continuing to help patients like Nazline and their families in Malaysia and is now expanding the program to Philippines and Thailand. Thanks to the support of our donors and the innovation of our dedicated team, we will continue our holistic approach to ensuring access for our patients.
Funding Our Work

Financials

“2021 was a year of investing in the future of Max. We created a strategy of growth and ambitious targets for the next 5 years. We strengthened our leadership team to drive our agenda and will continue to invest in our teams around the world in order to accelerate health equity and increase our impact.”

—Patricia M. Pearce, CPA, CGMA, Chief Financial Officer & VP, Administration

### Revenue

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<th>Description</th>
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<td>In-kind pharmaceutical contributions*</td>
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<tr>
<td>Contributions, grants &amp; sponsorships</td>
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<td>Diagnostic program revenue</td>
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### Expenses

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<td><strong>Total</strong></td>
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*The Organization recognizes in-kind contributions consisting of pharmaceuticals, medical devices and related products. These goods are recorded as inventory and revenue at fair value at the time received and as a reduction to inventory and program expense when the goods are distributed. Pharmaceutical inventory is released using a specific identification method based on expiration date and is reviewed at least annually for impairment. Pharmaceutical inventory is disposed and written off as obsolete when it is determined the pharmaceutical cannot be imported into a specific country of destination with shelf-life sufficient to comply with local importation regulations and the Organization’s own guidelines.

**The Paycheck Protection Program was a federal Small Business Administration-backed loan program to assist organizations through the COVID 19 pandemic.*
Donors

Partners and Supporters

Your invaluable support allows people facing cancer around the world to live with dignity and hope. Without your generosity, we would not be able to continue to expand our impact. Together we can combat inequities in healthy outcomes and provide the necessary medicines to patients no matter their location. Thank you for joining our mission to help every life have access to world-class treatment.

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Mathiwos Wondu-YeEthiopia
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Hospital General Yaoundé
Hôpital National de Niamey
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Nakuru Level 5 Hospital
National Oncology Center
Obafemi Awolowo University Teaching Hos-pitals Comp
Ocean Road Cancer Institute
Parirenyatwa Hospital
Partners In Health/ Inshuti Mu Buzima
Rwanda Military Hospital
Service d’Oncologie C.H.U – H.J.R.A
Service d’hématologie oncologie médicale
Seychelles Hospital
The Nairobi Hospital
The Radiation and Isotope Centre (RICK) - Khartoum
Tikur Anbessa (Black Lion) Hospital
University Teaching Hospital Lusaka
Victoria Hospital Candos
Eastern Europe-Central Asia
First Central Hospital
Hematology Center after prof. R.H. Yeolyan
Institute of Blood Pathology and Transfusion Medi
Institute of Oncology Moldova
LTD M. Zodelava Hematology Center
LTD MEDINVEST-Institute of Hematology and Transfus
Minsk Scientific and Practical Center of Sur-gery,
National Hematology and Transfusiology Center
National Medical Centre of the Republic of Tajikistan “Shifobakhsh”
National Oncology and Hematology Center
National Research Oncology Center
North Estonian Medical Centre
Oncology and Transfusion Medicine Centre Vilnius
Riga East University Hospital
Si The Republican Specialized Scientific-Practical Medical Center of Hematology,
University Clinic for Hematology-Skopje
University Clinical Center of Serbia
Asia Pacific
Asian Hospital and Medical Center
Bairro Pite Clinic Lanud
BMSC Medical Imaging Center, O and E Bldg.
Cebu Doctor’s Hospital
Chinese General Hospital
Chong Hua Hospital
Colonial War Memorial Hospital
Divine Mercy Wellness Center
Divine Word Hospital
Hospital of the Sacred Heart
Iloilo Doctors Hospital
Jigme Dorji Wangchuck National Referral Hospital
Lung Center of the Philippines
Makati Medical Center
Medical Arts Bldg. Iloilo Mission Hospital
Medical Arts Bldg., Riverside Medical Center
Medical Center Manila
Mercy Medical Center Cambodia
Metro Davao Medical and Research Center
National Kidney and Transplant Institute
National Referral Hospital
Nazarene Hospital
Pediicare Clinic
Perpetual Succor Hospital
Philippine General Hospital
San Pedro Hospital of Davao City
Sheila P. Pingoy Memorial Cancer and Blood Disease
St. Luke's Medical Center
The Medical City
University of Santo Tomas Hospital
Veterans Memorial Medical Center
Victor R. Potenciano Medical Center
Vila Central Hospital
ZAEC Community Medical Center
San Jose
Zambales Doctors’ Clinics
Latin America
Academia Nacional de Medicina
Banco Municipal de Sangre
Centro de Cancer Emma R. De Callejas
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Partner Institutions Continued

Breach Candy Hospital & Research Centre
Cancer Care Clinic
Cancer Centre Welfare Home & Research Institute (D Cancer Institute
Cancer Research Centre
Caritas Hospital
Center of Blood Disorders
Chittaranjan National Cancer Institute
CHL-CBCC Cancer Center
CIIBHO Blood and Cancer Hospital
ClearMedi Radiant Hospital
Columbia Asia
Continental Hospitals
Cytecare Hospitals
Deenanath Mangeshkar Hospital
Dharamsila Cancer Hospital. And Research Center
Dilip Gohokar Clinic
Doctors And Doctors Plaza
Dr Anil Singhvi Clinic
Dr.Kamakshi Memorial Hospital
Eyesrus Ophthalmic/eye hospital
Father Muller Medical College
Fortis Balaji Hospital
Fortis Escorts Hospital
Fortis Hospital Noida
Fortis Hospital, Ludhiana
G.Kuppuswamy Naidu Memorial Hospital
Ganju Haematology Clinic and Hospital
Gauhati Medical College
General Hospital, Anuradhapura
Government Medical College
GSL Trust Cancer Hospital
Gujarat Cancer & Research Institute
GVN Hospital
Haemocare Centre
Harshamitra Super Speciality Hospital
HCG Cancer Centre
HCG Cancer Centre, Mumbai
HCG Kalyannagar
HCG Medisurge Hospital
HCG MSR Centre Of Oncology
HCG Panda Curie Cancer Hospital
HealthCare Global Enterprises Ltd
Hematology & Immunology Cell
Hematology Clinic
Hematology Laboratory
Holy Spirit Hospital
Homi Bhabha Cancer Hospital
Hope Cancer Institute
Icon Krishi Institute of Medical Sciences Pri-vate
Indira Gandhi Institute of Medical Sciences (IGIMS)
Indo-American Cancer Institute & Research Centre
Indurkar clinic
IVY Hospital
Jaslok Hospital and Research Center
JIPMER
Jupiter Hospital
K R Hospital
Kailash Hospital
Kan Hospital
Kashyap Nursing Home
Kerala Institute of Medical Sciences
Kidwai Memorial Institute of Oncology
King George's Medical College
Kolkata Medical College
Kovai Medical Centre And Hospital
Krishna Hospital
Krishna Institute Medical Sciences Ltd
Kumaran Hospitals Pvt. Ltd
L N Cancer Hospital
Lilavati hospital and Research Centre
Little Flower Hospital and Research Centre
Lokmanya Tilak Municipal General Hospital
Lotus Institute of Hemetology and oncology
Mahatma Gandhi Medical College & Hospital
Mahavir Superspeciality Hospital.
Manav Cancer Center
Manas Hospital
Manavata Cancer Centre
Mandhania Cancer Hospital And Research Institute
Mangalore Institute of Oncology
Manipal Hospital
Manipal Hospital, Comprehensive Cancer Centre
Manipal Hospital, Vijayawada
Marble City Hospital and Research Centre
Max Super Speciality Hospital
Max Super Speciality Hospital, Ghaziabad
Mayom Hospital
Medanta Cancer Institute
Medicare Hospital
Medicity Hospital
Metro Asian Cancer Research Institute
MGM's Medical College & Hospital
Microdiagnostic
Mittal Hospital
MNJ Hospital
Mohan B Agarwal Clinic
MOHAN DAI OSWAL CANCER HOSPITAL
MS Patel Cancer Center
Mumbai Oncocare Centre
MVR Cancer Center and Research Institute
Naik Super Speciality Hospital
Nair Hospital
Narayana Hrudayalaya
Narayana Superspeciality Hospital
Narayani Cancer Clinic
Nargis Dutt Memorial Cancer Hospital
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Access to treatment is a human right